

UNITED STATES BANKRUPTCY COURT

SOUTHERN DISTRICT OF NEW YORK

Case Nos. 08-13555 (JMP)

08-01420 (JMP)(SIPA)

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In the Matter of:

LEHMAN BROTHERS HOLDINGS, INC., et al.

Debtors.

- - - - -x

In the Matter of:

LEHMAN BROTHERS INC.,

Debtor.

- - - - -x

United States Bankruptcy Court

One Bowling Green

New York, New York

January 14, 2009

10:12 AM

B E F O R E:

HON. JAMES M. PECK

U.S. BANKRUPTCY JUDGE

I. UNCONTESTED MATTERS:

HEARING re Case Conference

HEARING re Debtors Application Pursuant to Sections 327(a) and
328(a) of the Bankruptcy Code for an Order Authorizing the
Retention and Employment of Ernst & Young LLP as Auditors and
Tax Services Provider Nunc Pro Tunc to the Commencement Date

HEARING re Debtors Motion Pursuant to Section 365(d)(4) of the
Bankruptcy Code for an Extension of the Time to Assume or
Reject Unexpired Leases of Nonresidential Real Property

HEARING re Debtors Motion Pursuant to Section 1121(d) of the
Bankruptcy Code Requesting Extension of Exclusive Periods for
the Filing of a Chapter 11 Plan and Solicitation of Acceptances
Thereof

HEARING re Debtors Motion, Pursuant to Sections 105(a), 363,
and 365 of the Bankruptcy Code, for Authorization to (i) Assume
a Subscription Agreement and Certain Other Agreements with
Wilton Re Holdings Limited, (ii) Amend Said Subscription
Agreement, and (iii) Fund the Capital Commitment Pursuant to
Said Subscription Agreement

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HEARING re Motion for Relief from Stay to Prosecute Adversary
Proceeding Against Lehman Commercial Paper, Inc., Pending in
the Bankruptcy Court for the Eastern District of California and
for Other Appropriate Relief and supporting Declaration of
Walter E. Alexander and supporting Declaration of T. Scott
Belden

HEARING re Motion for Relief from Stay NOTICE OF MOTION OF
CORUS BANK, N.A. FOR (I) A DETERMINATION THAT THE AUTOMATIC
STAY DOES NOT APPLY, OR ALTERNATIVELY (II) RELIEF FROM THE
AUTOMATIC STAY

HEARING re Debtors' Motion Requesting Joint Administration of
Chapter 11 Cases (Luxembourg Residential Properties Loan
Finance S.a.r.l.)

HEARING re Debtors' Motion Requesting Joint Administration of
Chapter 11 Cases (BNC Mortgage LLC)

HEARING re Debtors' Motion Directing that Certain Orders and
Other Pleadings Entered or Filed in the Chapter 11 Cases of
Affiliated Debtors be Made Applicable to Luxembourg Residential
Properties Loan Finance S.a.r.l. and BNC Mortgage LLC
(Luxembourg Residential Properties Loan Finance S.a.r.l.)

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2 HEARING re Debtors' Motion Directing that Certain Orders and
3 Other Pleadings Entered or Filed in the Chapter 11 Cases of
4 Affiliated Debtors be Made Applicable to Luxembourg Residential
5 Properties Loan Finance S.a.r.l. and BNC Mortgage LLC (BNC
6 Mortgage LLC)

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8 II. CONTESTED MATTERS:

9 HEARING re Motion of The Walt Disney Company for Appointment of
10 Examiner Pursuant to Section 1104(c)(2) of the Bankruptcy Code

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12 HEARING re New York State Comptroller's Motion To Appoint A
13 Trustee

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15 HEARING re Motion of The Bank Of New York Mellon Trust Company,
16 N.A. as Indenture Trustee, for Order Pursuant to Bankruptcy
17 Rule 2004 Directing Examination of, and Production of,
18 Documents by Lehman Brothers Holdings, Inc., Lehman Brothers,
19 Inc., Lehman Brothers Commodity Services Inc. and Barclays
20 Capital Inc.

21
22 HEARING re Debtors' Amended Motion Pursuant to Bankruptcy Rule
23 1007(c) to Further Extend the Time to File the Debtors
24 Schedules, Statements of Financial Affairs, and Related
25 Documents

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2 HEARING re Notice of Presentment of Stipulation and Agreed
3 Order Providing for Lehman Brothers Inc.'s Assumption and
4 Assignment of Administrative Agency Agreements to Lehman
5 Commercial Paper Inc.

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7 HEARING re Debtors' Second Motion for an Order Pursuant to
8 Section 365 of the Bankruptcy Code Approving the Assumption of
9 Open Trade Confirmations

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11 HEARING re Debtors' Motion for an Order Pursuant to Section 365
12 of the Bankruptcy Code Approving the Assumption or Rejection of
13 Open Trade Confirmations

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15 HEARING re Debtors' Motion for an Order Pursuant to Sections
16 105 and 365 of the Bankruptcy Code to Establish Procedures for
17 the Settlement or Assumption and Assignment of Pre-Petition
18 Derivative Contracts

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20 **A. ADVERSARY PROCEEDINGS:**

21 **Federal Home Loan Bank of Pittsburgh v. Lehman Brothers Special**
22 **Financing Inc., et al.**

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24 Pre-Trial Conference
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Sola Ltd. v. Lehman Brothers Special Financing Inc.

Pre-Trial Conference

SECURITIES INVESTOR PROTECTION CORPORATION PROCEEDINGS:

III. UNCONTESTED MATTERS:

HEARING re Trustee's Motion for an Order Pursuant to 365(d)(4)
of the Bankruptcy Code Extending Time to Assume or Reject
Unexpired Leases of Nonresidential Real Property

IV. CONTESTED MATTERS:

HEARING re Trustee's Motion for an Order Granting Authority to
Issue Subpoenas for the Production of Documents and the
Examination of the Debtors' Current and Former Officers,
Directors and Employees and Other Persons

HEARING re Notice of Presentment of Stipulation and Agreed
Order Providing for Lehman Brothers Inc.'s Assumption and
Assignment of Administrative Agency Agreements to Lehman
Commercial Paper Inc.

Transcribed by: Lisa Bar-Leib

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1 THE COURT: Please be seated. Good morning, Mr.
2 Miller.

3 MR. MILLER: Good morning, Your Honor. Harvey
4 Miller, Weil Gotshal on behalf of the debtors. This is sort of
5 an auspicious date, Your Honor. Tomorrow is the end of the
6 first four months of these Chapter 11 cases. And from the
7 perspective of some of the persons who worked on the case, Your
8 Honor, it doesn't seem like four months. It seems like a lot
9 more than four months.

10 THE COURT: Seems like a longer time to me, too.

11 MR. MILLER: Well, then we're in the same boat, Your
12 Honor. Your Honor, we thought this would be a good occasion to
13 give a status report to the Court as to the state of the
14 estate. And Mr. Bryan Marsal is here, the chief executive
15 officer of Lehman Brothers Holdings Inc. and he will make the
16 presentation with Your Honor's permission.

17 THE COURT: That will be terrific. Mr. Marsal?

18 MR. MARSAL: Good morning, Your Honor.

19 THE COURT: Good morning.

20 MR. MARSAL: I appreciate the opportunity to provide
21 the financial and operational update. The Court and U.S.
22 trustee and unsecured committee have been very patient with us
23 trying to prepare our numbers and trying to get the financials
24 out to the marketplace. So I think this is a -- I think it's
25 an important meeting and this will be really the first time

1 we've had an opportunity to say where we are operationally and
2 financially.

3 We have prepared a presentation which I know we've
4 shared with the Court. At least I think we shared it with the
5 Court. I hope you've gotten a copy of it.

6 THE COURT: I have a copy.

7 MR. MARSAL: Okay. And we've also made copies for
8 members attending today and we have filed a Form 8K with the
9 attached presentation so that this public -- it's been
10 distributed to the public as we speak. It can also be found on
11 our website in the complete presentation.

12 In terms of the first page of the presentation, the
13 Executive Summary, what I'd like to point out is the -- there's
14 been significant progress been made in this case since the
15 filing. The chaos of September 15th where we had melting
16 assets, a loss of all accounting systems, no inventory of
17 assets, a loss of operational support and, maybe most
18 importantly, we lost 10,000 people with the transfer to BarCap
19 four days after the filing.

20 Today I believe we have a stable situation where an
21 orderly disposition of the assets can take place. Teams have
22 been put in place to work those assets and I really believe the
23 situation is very much under control. In terms of those teams
24 or that head count, if you go to the next page, which is page
25 4, what I would highlight here is that today -- in the --

1 again, in the horizontal columns, you have 9/15 versus January
2 1. Today we have 509 people in total head count at Lehman, the
3 Lehman that we're really working on. The remaining head count
4 is at Neuberger Berman and at Aurora, which is our mortgage
5 servicing entity. The 509 head count, we have rehired 229
6 primarily Legacy Lehman personnel to assist us in addition to
7 the 130 Legacy that we have on and supplemented by an A&M team,
8 full time team, of 150 head count. As you can see, the Lehman
9 -- we had 9,972 at Lehman on the 15th and, again, four days
10 later that was transferred to BarCap.

11 Moving on to page 5, the key A&M responsibilities, we
12 regard our responsibilities three-fold and probably more than
13 that but they are the three key responsibilities. First, to
14 maximize the recovery value of the assets. We have six teams
15 in place, six asset teams in place. Tasks are defined and
16 really plans are either in the process of being developed or
17 have been developed for the realization of value on those
18 assets. The second issue is the mitigation of potential
19 liabilities and to reconcile claims. There are some major
20 pending questions such as the derivative claims, the unfunded
21 commitments, parent guaranties. And we have, as Your Honor
22 knows, some potential clearing bank claim issues.

23 And last but not least, meet the needs of the Court,
24 the U.S. trustee and the unsecured creditors' committee with
25 timely reporting. We hope that in the near future, we will

1 begin to correct some of the problems we've had with the
2 reporting. And last item on that is to really identify a
3 timely completion of an exit from this Chapter 11.

4 Turning the page to page 6, the cash flow -- where we
5 are today, when we went into the proceeding, we had
6 approximately 1.8 billion dollars of cash. Today in the debtor
7 estates, the debtor entities have segregated, as identified in
8 this presentation, we have 4.7 billion. The total cash
9 position of the company, total cash balance, is at 3.3 heading
10 into nondebtor entities at 9/14 versus approximately six
11 billion today. In addition to that, we have a setoff of funds
12 by JPMorgan which occurred of 484 million and a setoff by Bank
13 of America which occurred after the filing of 509 million.
14 Both of these occurred after the filing. Without those two
15 setoffs, we would have 6.9 billion but I think for our
16 purposes, we should just consider that we have six billion in
17 the bank today.

18 This only covers, by the way, domestic operations.
19 It does not include certain international operations which
20 there's a little bit of a dispute going on between some of the
21 administrators over there as to whose cash it is. So for
22 purposes of this, we did not include that cash.

23 In terms of the next page, page 7, the financial cash
24 flow -- this is just a cash flow of Holdings which is where we
25 have the primary receipts and disbursements, as you see. The

1 receipts during this four month period, or three and a half
2 month period, at Holdings was 1.9 billion. Our disbursements
3 are 293 million of which you see significant amount is
4 compensation, rent and payables with a balance being -- meeting
5 the capital calls of real estate to preserve the value of real
6 estate and the private equity portfolio. And this just
7 reconciles to the prior, Your Honor.

8 Moving on to the next page of the presentation, this
9 is a summary, on page 8 of -- the way the organization is set
10 up, we have six asset teams. Those asset teams are working --
11 we've taken the portfolio and broken it down into a Bankbook.
12 Bankbook is where Lehman was simply a commercial lender. It
13 was where it would be a revolver term loan senior note type
14 lender. The second category, Principal Investments, this is
15 where it would be a private equity investor limited partner or
16 general partner or just simply a proprietary investment that
17 Lehman had made. The third category, Real Estate Assets, this
18 constitutes about forty-two billion dollars worth of real
19 estate, mostly in commercial but also residential real estate,
20 mortgages. The fourth category is Derivatives Book. And
21 again, you'll see this -- this has a global value of about
22 thirty-eight billion dollars. I think it's thirty-eight
23 billion dollars or thereabouts. We'll discuss what we're
24 responsible for today. The next category, Neuberger Berman,
25 this is the asset management company, which we retained a

1 forty-nine percent interest in. And the last category,
2 Miscellaneous Assets, including aircraft and artwork that the
3 estate has.

4 In terms of the Bankbook, if we go to the next page,
5 page 9 of the presentation -- and again, the full presentation
6 is available on the website. So if you're looking for the
7 missing pages, just check out the website. We just wanted to
8 highlight this for the Court. On the Bankbook, which again is
9 the commercial loan book, and again, I stress it because what
10 you discover with Lehman is Lehman was an investment bank, it
11 was a merchant bank, it was a trading house and it was a
12 commercial bank. And for some reason, there is a distinction
13 made between bondholders and depositors which eludes me. But
14 in essence, this was a bank and would have applied for the Bank
15 Holding Company Act had it still been around.

16 In terms of the Bankbook, the thing to focus on, if
17 you look across the vertical axis -- or the horizontal axis,
18 you see Total Funded and Unfunded. What that means, is the
19 funded is what was actually -- is actual loans. The unfunded
20 is commitments that have not been funded at this time. The
21 estate at the time of the bankruptcy was -- it had
22 approximately thirty-two billion dollars worth of unfunded
23 commitments. Again, a bank with thirty-two billion dollars of
24 unfunded commitments to various companies and all of the
25 liabilities associated with deciding not to fund those

1 liabilities. So one of our big tasks has been to try and get
2 out of those -- find new homes, if you would, for our revolver
3 commitment or try and get out of the revolving commitment
4 without having potential claim liability against us for not
5 meeting the terms of our original contract. On the funded
6 side, we've had issues of just trying to collect the loans.
7 We've made significant headway on that score which we'll
8 discuss. What I'd urge you to focus on is the bottom line is
9 the total commitment of 41.4 billion dollars of which 15.1 is
10 unfunded -- is funded, excuse me, and 26.3 today remains
11 unfunded and that we need to work on.

12 Turning the page to page 10, the relevance of this is
13 while this was a bank, it was not managed as a commercial bank.
14 It was managed really as a trading house. What we discovered
15 was that the Bankbook was really managed by the trading floor.
16 So what that meant is that you would assess a mark-to-market
17 value to your loan and that was really -- there was really no
18 grading of the loans, A, B, C, D, the quality of the loans as
19 you would find in a commercial bank, very much a trading house
20 approach to commercial lending. One of the first things we did
21 was well, what have we got here. We took the loan portfolio,
22 the outstandings, and we put them into -- we graded them. And
23 we said -- both the outstandings and the unfunded. And the
24 exercise has been to find out what kind of loan quality -- the
25 good news is the quality is pretty decent. The quality of the

1 loan portfolio is pretty decent. The market is terrible, as
2 you know, from a liquidity standpoint and the mark-to-market.
3 But what you have here in a hold to maturity environment is a
4 pretty good portfolio.

5 Turning the page to the next page, page 11, we took a
6 look at the -- again, we started off with 32.6 billion dollars
7 of unfunded revolver liability. Today we have twenty-six
8 billion. We've made 6.3 billion go away at a cost of twenty
9 million dollars. So to the extent that there is a cost
10 associated with the elimination of this claim, this potential
11 claim liability, it has cost the estate twenty million dollars
12 to get out of the 6.3 billion dollars. We expect that that
13 situation will continue through the coming months.

14 Next page, page 12, is the bank loan. This was
15 something that has created somewhat of a stir but we think it's
16 actually been very positive in that the open trades -- at the
17 time of the filing, we had 1,055 open trades. We, going
18 through those trades, assumed 750 of them. We rejected 253 and
19 voided -- they just were not real trades -- fifty-two of the
20 transactions. We believe that will generate for the estate
21 approximately 600 million dollars when this -- when we take our
22 inventory and finalize these assumed trades. That has created
23 certain counterparty objections. We have approximately
24 eighteen to twenty of those objections remaining. And we have
25 been working through the original forty-three objections. So

1 better than fifty percent have been resolved.

2 Next page, on page 19 (sic), the principal
3 investments, the private equity, is addressed. What you see on
4 the Private Equity side, again, going down to the bottom, Total
5 Principal Investments, we have 1409 investments. That totals
6 12.3 billion dollars in carrying value as of 9:30. Probably a
7 little less today but they took a fairly conservative mark at
8 9:30.

9 Moving on to -- and if one looks at it, the invested
10 capital is about what we have in the way of a carrying value.
11 So there should be -- it should be worth about book value is
12 what it looks to us to be.

13 Turning the page to page 14, in terms of the
14 principal investments, again, we have a problem here in that
15 with the private -- as we had with the revolvers in the bank,
16 we have a problem with the private equity side in that we had
17 four billion four of unfunded private equity commitments,
18 investment commitments that we made to various funds. So we
19 have been working away trying to get out of some of those
20 commitments. We've also had to step up and make some of the
21 commitments. We've made 226 million dollars, as you see in the
22 second column, during this period. But by and large, it's been
23 a reduction period. At this point in time, we've gone from 4.4
24 to approximately 1.9 or two billion dollars in the last column.
25 So we are well on our way to getting out of the unfunded

1 private equity. And the reason that's relevant, Your Honor, is
2 in many of these private equity deals, if you don't come up
3 with the money for the -- at the capital call, it seriously
4 dilutes your existing position.

5 Moving on to the real estate assets, the real estate
6 assets -- I would like to correct something on this chart. The
7 12/31 date is incorrect. It's really 9/14. We have not
8 completed the revaluation of the real estate portfolio but it
9 should be as of 9/14.

10 The real estate portfolio, some of this is within our
11 control and some of it's outside our control. As you read down
12 the list, you'll see that there's a total of 42.9 billion of
13 real estate. Some of it has been pledged. Most of it is still
14 under our control with the exception of the -- in Europe, the
15 receiver in Europe and UK has approximately 8.5 billion under
16 their control. And the two receivers in Asia have 6.3 billion
17 under their responsibility. The balance of the portfolio is
18 either under ours or in the -- I guess with the exception of
19 Bankhaus. Bankhaus also is managing its own position at this
20 point in time. So, other than that --

21 THE COURT: Mr. Marsal, I have a question for you.

22 MR. MARSAL: Yes. Yes.

23 THE COURT: It's a question that has been occurring
24 to me throughout the presentation but I'm really focused on
25 page 15 when I ask a particular question about source of

1 information. When you come up with a number that totals 42.9
2 billion dollars for real estate asset values as of 9/14, where
3 does that come from?

4 MR. MARSAL: It comes from the valuations that were
5 done for accounting purposes as of 9/14. So we are very
6 shortly going to be coming out with a balance sheet closing for
7 9/14. And the basis of the 9/14 valuation would be going asset
8 by asset and valuing those assets, a mark-to-market process --

9 THE COURT: Does the --

10 MR. MARSAL: -- as of 9/14. Now what we're --

11 THE COURT: Does the 42.9 billion dollar number
12 represent numbers reflected on Lehman's internal books and
13 records as of this date or does it reflect an independent
14 valuation process performed by your firm?

15 MR. MARSAL: No, it does not. It reflects the
16 valuation that was done by the Lehman personnel as of that
17 point in time. And what we're doing now is a complete
18 revaluation of that -- is underway as we speak.

19 THE COURT: All right. So that --

20 MR. MARSAL: And then we'll be able to give you a
21 different answer on this 42.9.

22 THE COURT: So that it's clear then, the number that
23 we're talking about as of 9/14, when it's ultimately updated,
24 will be a number that bears the imprimatur of an independent
25 assessment by your firm?

1 MR. MARSAL: At this point in time -- that's correct.
2 This is not an independent.

3 THE COURT: This does not --

4 MR. MARSAL: This is not. Will be.

5 THE COURT: -- but in the future will?

6 MR. MARSAL: Yes, it will.

7 THE COURT: Okay.

8 MR. MARSAL: Turning the page to page 16, where we
9 were on 9/15, institutional knowledge was departing. Many
10 projects were dying on the vine. Many life safety issues had
11 arisen, particularly in projects that were underway. Today we
12 have a real estate company in place. The personnel has been
13 hired. We see this as being a very important component. The
14 hiring of this real estate team in the future in terms of
15 organizing any kind of -- a plan of reorganization around in a
16 liquid asset such as the real estate which will take a lot
17 longer to dispose of. So this will be the core company or the
18 core team that will be managing that real estate portfolio for
19 the benefit of the creditors.

20 Lehman is fully operational on this score. We're
21 meeting our funding requirements, collecting those rents that
22 need to be collected, operating as a real company again on the
23 real estate side.

24 Turning the page to page 17, in terms of the asset
25 teams, on the derivatives portfolio, which I know has

1 everyone's interest, we have collected over the four month
2 period approximately two billion dollars of the derivative
3 portfolio. We've collected since the last unsecured creditors'
4 committee meeting approximately a billion dollars since the
5 November 13th meeting. And as you see, of that billion
6 dollars, 484,000 was set off by JPMorgan on -- I'm sorry? Oh,
7 I'm sorry 484 million -- a setoff occurred on the 3rd of
8 October.

9 Turning the page to the breakdown of those
10 derivatives, we have a derivative receivable. Again, the
11 company's number as of 9/12 -- we're in the process of
12 revaluing all the derivative portfolio, but the valuation as of
13 9/12, prepared by Lehman management, was a 23.8 billion dollar
14 receivable. That's the portion of the derivatives that we
15 manage. There's other derivatives which are managed by the
16 receiver in the UK and the receivers in Asia. But this is the
17 portion that we're managing today, 23.8.

18 The 23.8 is made up of --

19 THE COURT: Can I stop you for a second?

20 MR. MARSAL: Yes.

21 THE COURT: You say that there is a portion being
22 managed in Asia and a portion being managed in Europe.

23 MR. MARSAL: Principally, Europe. Principally, UK.

24 THE COURT: Do you have those numbers?

25 MR. MARSAL: Yes. We have an approximation of it.

1 We have the total number and by backing into it, we can
2 subtract -- I think -- the total number is, I think, thirty-
3 seven, thirty-eight billion of derivatives of which we're
4 managing twenty-four. So the balance would be what are in the
5 other jurisdictions as of --

6 THE COURT: Okay.

7 MR. MARSAL: -- as of that date.

8 THE COURT: Thank you. I'm bringing this up now
9 because -- and this is probably a question for Mr. Miller
10 later. I have some concern as to the coordination, if any,
11 that is going on globally between and among the various pending
12 insolvency proceedings around the world. And as part of the
13 status report, I simply want to know what protocols exist, if
14 any, whether or not any cross-border protocols of this sort
15 contemplated by the model law and cross-border insolvency may
16 be contemplated. And to what extent globally the
17 administration of Lehman's assets wherever located are being --
18 that administration may be adversely affected by the lack of
19 concrete coordination procedures. It may be that it's not
20 being adversely affected at all. But it's something that
21 concerns me.

22 MR. MARSAL: Well, I think, Your Honor, it is being
23 adversely affected. I mean, it is being adversely affected
24 today. The difficulty we're having is getting the various
25 receivers to pay any attention to this action is -- been very

1 difficult. And while they have cooperated, it has been, as
2 you'll see later in the presentation, it's been more of best
3 efforts than really working together but not --

4 THE COURT: I understand. It's my strong sense that
5 best efforts in this setting is not good enough. And that --

6 MR. MARSAL: Yeah.

7 THE COURT: -- it would be desirable to come up
8 with -- and this may be aspirational -- to come up with
9 something that is a global protocol to minimize dissonance as
10 between and among the pending cases thereby maximizing
11 coordination and ultimately recoveries for all.

12 MR. MARSAL: Your Honor, we've even called this the
13 Peck Protocol to try and get some clout behind it. And they
14 haven't paid much attention to that.

15 THE COURT: So much for my name.

16 MR. MARSAL: Noted --

17 THE COURT: By the way, you used that term without my
18 authority.

19 MR. MARSAL: We changed it in the presentation. We
20 call it the Lehman Protocol. We didn't want take those
21 liberties. But for the other side, for the other receivers, it
22 was effective to a point.

23 Turning to page 18, when we look at the derivatives,
24 the key parts on the derivative presentation, on page 18, is --
25 bottom line, there are 464,000 trades that represent 23.8

1 billion dollars. Now, those 464,000 trades, however, are only
2 with 3930 counterparties. So there is a concentration. And
3 for example, JPMorgan has well over 50,000 trades with it
4 alone. So the number of people we're dealing with is not quite
5 as cumbersome as it might seem, although it will be a challenge
6 going through all those trades and figuring out where we are.
7 But I think that this task is starting to come into focus. A
8 significant amount of momentum is building here. And maybe
9 this won't take quite as long as we thought. At least I hope.

10 On the next page, page 19, the offset to that --
11 again, Lehman was large bookie, if you would. We had some
12 people we owed money to and some people owed us money. This is
13 owed --

14 THE COURT: You know that's going to make some quote.

15 MR. MARSAL: Bookie?

16 THE COURT: I'm sure you didn't -- did you mean to
17 say just that?

18 MR. MARSAL: Well, Your Honor, that's what the
19 matchbook's all about. You and I can -- you can bet on the
20 Eagles and I'll bet on the Giants and we'll have a bookie do it
21 and he'll match our book. And that's what Lehman did. And
22 they're vigorous, in essence. But they did it in -- they
23 actually had a matchbook, Your Honor, which is important. I
24 mean, they were not like some other institutions which were in
25 the financial insurance business. This was offset by pretty

1 much close to a matchbook. The only problem is it was a
2 worldwide book which, when the bankruptcy occurred, everybody
3 went their various ways and an ability to do those matches
4 became much more difficult if not impossible.

5 Anyway, the total here, you see, we have 2190
6 counterparties representing 442,000 trades and thirteen billion
7 dollars worth of payables that we believed we owed at this
8 point in time. Again, we will be -- we're taking a look at
9 that. As soon as we get the valuations done, which we hope
10 will be by the end of February, we'll be in a better position
11 to put, as you say, a more independent spin on this as opposed
12 to where we were at the time of the filing.

13 The next page, page 20, Neuberger Berman, this is
14 just a summary of something that Court has already blessed. So
15 I just wanted to tell you where we are. This transaction is
16 going well. This has actually brought new life to, I think,
17 the management team and the business -- the erosion has
18 stopped. We're looking at -- we pulled 800 million dollars out
19 of the transaction, the right-hand column. And we believe that
20 our investment there is worth approximately a billion dollars
21 provided we can get to 150 million dollar EBITDA. We are
22 assisting the company in getting to that 150 million dollar
23 EBITDA. The company had a significant amount of overhead
24 associated with a much bigger plan. We're going to skinny the
25 plan down and make 150 million of EBITDA. And the management

1 of the company is fully in support of that. So this is a
2 positive from where we were.

3 Turning the page to page 21, we look at other assets.
4 We've been active on selling plane front. We have sold
5 approximately -- we have sold the used aircraft for
6 approximately fifty-three million dollars, a book value of
7 fifty-seven. We have some new aircraft that we're trying to
8 dispose of and some of other aircraft that we're trying to
9 dispose of. And it's our hope that we'll realize book value or
10 possibly a little greater than book value in today's
11 environment. But at the end of the day, this is about 200
12 million dollars of miscellaneous assets. But the fleet's been
13 grounded. Nobody is flying around these planes and no one is
14 using the helicopter.

15 Moving on to Claims Management, Claims Management
16 Forensic Work Streams. Again, Your Honor, in anticipation of a
17 request for a review of certain actions of the various parties,
18 we have -- for the last three months, there's been extensive
19 forensic work streams underway. Those work streams would
20 include pre-filing forensic streams. This is where the estate
21 is trying to reconstruct the actions of what happened to Lehman
22 in the weeks preceding and the week after the filing to try and
23 reconstruct who did what. In terms of the clearing banks,
24 JPMorgan, Bank of America and Citibank -- their actions that
25 might have taken place there and what those actions meant. In

1 addition, we thought it necessary to reconstruct the actions of
2 Lehman clearing banks, the DTC and Federal Reserve. And the
3 reason -- I would underscore the Federal Reserve's actions,
4 Your Honor. I think it is very important that we understand
5 that in the -- that this examination or whatever examination
6 happens, the examination has to be someone who is fiercely
7 independent, highest integrity and is not afraid to take on
8 everyone including the Federal Reserve for the actions that
9 occurred in this case because I think -- I'm not accusing
10 anybody at this time. But they have to be in a position where
11 everyone can be examined for the conduct that occurred in this
12 case.

13 In any event, Your Honor, those process -- that
14 information is being gathered. And I would hope that we could
15 economically -- we could use that information in the future as
16 we do get into the examination of this.

17 The other forensic work streams are post-filing.
18 This is the review of the disposition of the Lehman collateral
19 by the various clearing banks. A significant amount of our
20 collateral has been disposed of. We need a reasonable
21 assessment of that disposition process. In addition, we need
22 to take a look at the value of the collateral that was given to
23 Barclays at the time of the LBI acquisition and determine
24 whether that valuation was appropriate or not.

25 Page 24, the challenges to achieving objectives, A&M

1 responsibility, maximize the recovery value of the assets, what
2 are the key issues there. The biggest problem we have is it's
3 a very depressed ill-liquid market. Everyone is bottom-
4 fishing. Very few people have any cash to be able to make
5 these investments except at extraordinarily unacceptable
6 prices.

7 We need access on the TSA to the interactive system
8 so we can manage our assets. For example, get pricing on the
9 derivatives on an ongoing basis, get the accounting system to a
10 point where we can provide the Court and the U.S. trustee with
11 timely financials.

12 We need to resolve collateral disposition issues with
13 JPMorgan. JPMorgan remains, basically, in control of or a
14 significant amount of assets have been pledged to JPMorgan and
15 against potential exposure that JPMorgan might have in getting
16 that clarified as to where we are is important to the ultimate
17 outcome of the case.

18 We need to coordinate with the LBI trustee as to the
19 disposition of the remaining of the remaining assets which are
20 not part of the broker dealer. We think that it would be
21 efficient for us to -- and I think the LBI trustee concurs with
22 this. We need to find ways that we have existing teams in real
23 estate and various areas where they may not have that
24 capability. We have no capability on the broker dealer side
25 but we have the capability in these other asset categories. So

1 to help us help them manage those assets.

2 LBH is -- and this is one that may hold up the exit
3 from Chapter proceedings. And that is, LBH is a large
4 creditor. Holdings was the bank for the world. So to the
5 extent that -- until the world gets their cases resolved,
6 there's going to be a very large receivable that is going to
7 remain hanging out there in terms of uncertain value, until
8 those estates get resolved.

9 In terms of -- turning the page to page 25, we look
10 at the A&M responsibility to mitigate claims and reconcile
11 claims, large numbers of derivative trades and counterparties.
12 We need to have the systems in place in order to deal with
13 that, as we talked about. And there has to be a resolution of
14 the intercompany accounts. And this will be a very
15 controversial matter among the creditors so it's got to be
16 done. We've got to go through this and slug away through the
17 various intercompany accounts, who owes what to who at the end
18 of the day as you decide how you're going to divide the pie up
19 with whatever that pie is.

20 And again, resolution of the clearing bank claims,
21 there will become obvious issues on that score, both with the
22 Bank of America and with JPMorgan that we will be undoubtedly
23 presenting to you in the -- well, I guess we've already
24 presented the Bank of America motion to you. That's the 500
25 million dollar setoff.

1 The next item on page 26, meet the needs of the
2 court, timely reporting, that's dependent upon the systems.
3 We've made some headway there. Barclays, I think, is trying
4 hard. We are optimistic that we're going to overcome the TSA
5 problems that we've had in the recent past.

6 And then the appointment of an examiner and the scope
7 will affect the timeliness of the exit and the cost
8 effectiveness of the estate. We would hope that we would be
9 economical. We would hope that we could -- the examiner could
10 take materials that had been gathered, to the extent that they
11 have been gathered, and utilize them as opposed to replicating
12 them.

13 As to --

14 THE COURT: I'll take that as a plug for the examiner
15 dispute to come later. But this is just a status report.
16 We're not --

17 MR. MARSAL: Yes.

18 THE COURT: We're not pre-arguing anything.

19 MR. MARSAL: The -- I didn't mean to do that. But I
20 don't --

21 THE COURT: I know it's tough sometimes but --

22 MR. MARSAL: I don't get my time in front of you very
23 often so I take advantage of it.

24 Closing. Closing from a business perspective, Your
25 Honor, the administration of the case has progressed to a

1 stability and a control of the assets. I'm pleased with where
2 we are on that score. I think we understand what needs to be
3 done and I think people are doing it. We've got teams in
4 place. In terms of a plan, I believe in the coming weeks we
5 will be talking about a conceptual framework for a plan that we
6 will be shooting toward. I don't think that that's that far-
7 fetched of an idea at all at this time. Our internal objective
8 is we would like to be out of this situation within eighteen to
9 twenty--four months. And the one thing, again, not a plug but
10 I think we need to all be moving. Too many people are saying
11 this case is going to take five, six, maybe ten years. We
12 don't see that being necessary unless people want to make it
13 happen. And I will tell you, my team and I have no interest in
14 working on this case for six years. There is absolutely no
15 interest. So we are going to try and move this case along at a
16 pace which, I think, is consistent with the objectives of the
17 unsecured creditors' committee as well, Your Honor. At a pace
18 that's sensible but there's no reason for this thing to be in
19 bankruptcy for that amount of time, from our perspective
20 anyway.

21 In closing, substantial progress has been made on the
22 derivatives and will continue to be made to resolve those
23 issues. And again, one of the biggest impediments, I think, as
24 Your Honor has pointed out, that this is a global
25 administration. Our timetables of getting out in two years may

1 not be at all consistent with the timetables of the UK receiver
2 or of the Hong Kong receiver. So on that score, we share your
3 desire to have better coordination, certainly on timetables.

4 THE COURT: Well, and apropos of that point, in order
5 to achieve the stated objective as being in a position to exit
6 bankruptcy in eighteen to twenty-four months -- which I think
7 is clearly a desirable goal. Whether or not it's attainable is
8 another question. And it seems to me that the ability to
9 attain it depends, to some extent, upon the willingness of
10 people subject to the jurisdiction of this Court to work
11 cooperatively and to be rolling in the same direction. But
12 more particularly, it requires a level of cross-border
13 coordination that either may not be possible because of the
14 differences in liquidation regimes or may not be possible
15 because of the unwillingness of parties to cooperate.

16 But it seems to me that coming up with a global
17 solution is a necessary prerequisite to being able to achieve
18 goals within the bankruptcy case on the timetable that you've
19 laid out. So it occurs to me that this is a high priority.

20 MR. MARSAL: Yes. That's all I have, Your Honor.

21 THE COURT: Thank you very much.

22 MS. WARREN: Your Honor, may I be heard for a moment?
23 Mary Warren of Linklaters for the joint administrators of
24 Lehman Brothers International Europe and the other UK companies
25 in administration. I'd like to just briefly address some of

1 Mr. Marsal's remarks. I understand that Mr. Marsal is
2 present --

3 THE COURT: Before you do that --

4 MS. WARREN: Yes.

5 THE COURT: I'm perfectly happy to hear from you. In
6 the ordinary course of bankruptcy court events, people, even if
7 they represent administrators in the UK proceeding simply just
8 don't show up. And what I'm going to ask you do is to sit back
9 down and I'll call on you and others who may wish to comment
10 after I hear from Mr. Miller. So I don't want to hear --

11 MS. WARREN: That's fine, Your Honor.

12 THE COURT: I don't want to hear from you now.

13 MS. WARREN: That's fine, Your Honor. I thought --

14 THE COURT: I also think in terms of good order --

15 MS. WARREN: -- the presentation was over.

16 THE COURT: -- that just because people are
17 aggressive doesn't mean I hear from them. So you can sit down.

18 MS. WARREN: Thank you, Your Honor. Let me know when
19 it's appropriate for me to speak.

20 THE COURT: I sure will.

21 MR. MILLER: Good morning again, Your Honor. I would
22 just like, if I might, Your Honor, correct one statement that
23 Mr. Marsal said. In terms of the setoff of the 484 million
24 dollars by JPMorgan, Mr. Marsal said that occurred after the
25 filing. It was after the filing of LBHI but prior of the

1 filing of the two entities who were obligated to JPM. So it
2 was a pre-filing setoff.

3 In connection, Your Honor, with the international
4 coordination, just to amplify some of the things that Mr.
5 Marsal said, there have been ongoing efforts and continuing
6 efforts first to get a state of cooperation and then to work
7 towards protocol with each of the foreign fiduciaries. And
8 that has been a slow progress. But I think progress has been
9 made in each case. As Your Honor points out, there are
10 different governing laws and rules. And each jurisdiction
11 works in accordance with its own jurisdiction and rules. But
12 there has been a great deal of discussion. There has been a
13 great deal of negotiations with the different fiduciaries. And
14 a lot of discussion, Your Honor, with the LBIE administrators
15 on a fairly frequent basis. And I don't know the exact status
16 of the protocol, Your Honor, but I know there is a protocol in
17 progress. And there is a recognition that this is a global
18 problem. Whether we can achieve what Your Honor may have in
19 mind in terms of a global resolution or a global stipulation, I
20 simply don't know at this point in time, Your Honor.

21 THE COURT: Well, in the most generic sense, my
22 concept is as follows. When Lehman was an operating global
23 enterprise, command and control, as I understand it, resided in
24 the New York office. It seems to me that at some level,
25 command and control should continue to reside in the New York

1 office and that the concepts of Chapter 15 and the model law
2 contemplate a main proceeding in situations involving multiple
3 international insolvencies. I find it startling that in what
4 is undoubtedly the most massive cross-border insolvency in the
5 history of the world that the only thing that seems to be going
6 on that I'm aware of are bilateral discussions. An example is
7 the LBIE/LBHI protocol in whatever state it's in. And I'm
8 perfectly happy to hear from counsel for the administrator in
9 the LBIE case shortly on that score.

10 But I have broader concerns that this is a
11 multilateral problem involving multiple liquidation regimes
12 around the world. I don't even know off the top of my head,
13 although you did provide me with a chart at a recent hearing,
14 every single jurisdiction where the liquidation is currently
15 pending. I know the number of countries to be fifteen based
16 upon papers I've read. And I know the number of pending cases
17 to be seventy-six based upon papers that I've read. That's an
18 enormous coordination problem to the extent relevant. And what
19 I'm hearing from Mr. Marsal is that it's very relevant on the
20 most basic question of the timing of an exit strategy from this
21 case. And it's probably relevant on a whole bunch of other
22 fronts as well.

23 One example that comes to mind is simply the claims
24 management process which I don't recall hearing about in the
25 current status report. And it may be that we're way ahead of

1 ourselves in discussing it. The claims process has been
2 undertaken in the LBIE SIPA proceeding.

3 In terms of claims against these estates globally, I
4 assume that there are creditors with claims against entities
5 that are in liquidation in foreign proceedings where the
6 primary obligation arises within that foreign proceeding but
7 where there is a guaranty claim that would be asserted against
8 one of the debtors in the cases pending in this court. It
9 seems to me, at a minimum, that there should be some effort to
10 coordinate the claims process. I don't know what efforts are
11 underway to do that. And I don't need to hear a report on that
12 now. I'm simply identifying that as an example of a global
13 case management issue that would not ordinarily be considered
14 in the first 120 days of a massively complex case where assets
15 are being disposed, assets are being preserved, records are
16 being identified, employees are being hired and there are major
17 issues of case management being addressed such as the issues
18 identified by Mr. Marsal and his very helpful report. But I do
19 note that there are here some unprecedented issues of
20 coordination. And one of my concerns is that if every case is
21 being managed in its separate silo, that is not necessarily a
22 positive for each individual silo. And so, some overlay of
23 global coordination, I believe, is needed. How it can be
24 achieved is another story.

25 MR. MILLER: Yes, sir. I would just add to that,

1 Your Honor. One, there are A&M teams that are responsible for
2 Europe, responsible for Asia. LBHI is a member of the five
3 entity creditors' committee of LBIE. And there is constant
4 dialogue that is going on. I believe what Mr. Marsal was
5 referring to, Your Honor, is that LBHI will be a major creditor
6 in many of these cases. And as a consequence of that, that was
7 the reason why we made a very strong attempt and it was
8 satisfied to be on the LBIE creditors' committee. I think you
9 can view LBIE as sort of like a small Lehman. It ran basically
10 the same kind of business that Lehman was running out of New
11 York with its own accounts, its own trading. It traded with
12 New York and so on. Probably that's the biggest area. Asia is
13 behind that, Your Honor. There's also another team in Asia
14 which is following very closely. And also we are trying to
15 coordinate as much as possible with Mr. Giddens as the LBI
16 trustee because there are mutual interests in there. But
17 clearly, an overall global management, as Your Honor suggests,
18 would be very appropriate. And we have been moving to that.

19 As I said, knowing the LBI situation, there is
20 constant communication. The PWC administrators very often
21 visit New York and there are meetings to discuss mutual issues.
22 And one of the big issues, as Your Honor may be aware of, is
23 mistake in payments that come to one estate and belong to the
24 other estate which took a long period of time to work out in a
25 formal way.

1 So Mr. Marsal and the estate is very conscious of the
2 need to coordinate internationally. And that's why there are
3 separate teams in each locality. But if we can achieve an
4 overall global settlement, something in the order of Chapter
5 15, that would be beneficial, Your Honor.

6 But there are different objectives by the different
7 fiduciaries. While there are seventy-six proceedings, there
8 are fifteen main proceedings that we are concerned with. From
9 the LBI perspective, Your Honor, the main thing under the
10 statute is get the customer accounts satisfied, transferred,
11 paid, whatever has to be done. And that's the goal. The goal
12 in London with the LBIE administration is to get control of
13 that estate, follow the dictates of that insolvency law. And
14 there has been some litigation, Your Honor, LBIE, where there
15 were prime brokerage accounts, primarily hedge funds, who have
16 been trying to get their securities and cash out of that. And
17 that's created a lot of disorder, let me put it that way. And
18 we have cooperated with those funds who have clearing accounts
19 and tried to find where their assets are and work with all of
20 the different entities that are involved.

21 So that is underway, Your Honor. And at the next --
22 maybe not the next omnibus hearing, which is just two weeks,
23 but certainly the one in February, we will prepare a report on
24 what is happening internationally.

25 THE COURT: Thank you very much. Now, in terms of

1 the status report phase of today's agenda, I am not interested
2 in opening up the floor to comments that members of the
3 audience or other interested constituencies may wish to add to
4 the status report because I think just in the interest of good
5 order, the status report is the debtors' report to the Court
6 and to those who have a need to find out information about the
7 current state of the case.

8 To the extent that counsel for the administrators in
9 the LBIE proceeding believes that there is a need now to
10 express something on the record, to correct the record, or to
11 clarify the state of play as it relates to the administration
12 of that estate, to the extent there have been references to
13 that during the status report, I am now comfortable in having
14 counsel appear to be heard. But it is not a general invitation
15 to the room to say what's on your mind.

16 MR. MILLER: I would just add to that, Your Honor, if
17 I may. If there are any questions about the presentation, the
18 Lehman website does have a list of names of A&M personnel. And
19 I'm sure Mr. Marsal agrees, inquiries can be made off that
20 website to the appropriate person just by looking at the
21 website. You'll see the subject matter. And as we have done
22 before, Your Honor, every inquiry will be responded to, maybe
23 not satisfactorily, but we will respond to every inquiry that's
24 made. Thank you, Your Honor.

25 THE COURT: Thank you.

1 MS. WARREN: Your Honor, thank you for the
2 opportunity. Again, Mary Warren of Linklaters for the joint
3 administrators of Lehman Brothers International Europe and the
4 other UK companies and administration. I did want to briefly
5 correct some aspects of Mr. Marsal's comments and then give
6 Your Honor perhaps a bit of a broader report that might be
7 useful.

8 I can't really sit here and agree with Mr. Marsal's
9 characterization that the joint administrators are not paying
10 attention to the U.S. proceeding. That is flat out incorrect.
11 I appreciate Mr. Miller's comments on that regard. And I do
12 want to assure Your Honor that, as you know, we've appeared at
13 each of these hearings. We have had, as between
14 PriceWaterHouseCoopers and Alvarez & Marsal, we've had nonstop
15 meetings, calls and other communications about intercompany
16 balances as between Libby, which is what we call Lehman
17 Brothers International Europe, and LBHI. There have been
18 tripartite discussions among PriceWaterHouseCoopers for Libby,
19 the SIPC trustee for LBI and A&M for LBHI.

20 As Mr. Miller noted, LBHI participates on the Libby
21 creditors' committee. Libby and LBI and LBHI have all worked
22 jointly on the open trades and derivatives contracts that Mr.
23 Marsal was referring to. That's been a cooperative process to
24 try to resolve those all along.

25 Finally, Libby is working -- the joint administrators

1 are working with the SIPC trustee on a protocol for filing
2 Libby-related claims in the SIPC proceeding.

3 As to a general protocol, Your Honor, a global
4 protocol of the type you referred to, those discussions were
5 fully participated in by the joint administrators. It's our
6 understanding that due to lack of interest or lack of
7 participation by some other parties to the proposed global
8 agreement that that was temporarily abandoned in favor of more
9 individual agreements, like the transition services agreements.
10 On that score, as Your Honor knows because you approved it,
11 LBHI and the joint administrators for LBIE entered into a
12 transition services agreement. The joint administrators for
13 LBIE are regularly called on under that transition services
14 agreement along with their personnel at PWC to provide all
15 kinds of assistance to LBHI, which we are doing, sometimes at
16 the expense of diverting resources from needs of our own
17 creditors which we have to balance and which the joint
18 administrators have been doing a very good job of balancing.

19 Your Honor, on -- Mr. Miller's description of Libby
20 is generally accurate. It is sort of a small version of Lehman
21 International. It was the major trading center for the Lehman
22 Global Group outside of New York. I would say one major
23 difference is that Libby never had its own bank accounts. All
24 its bank accounts were with LBHI and that's been a continuing
25 problem and a source of negotiation between the parties.

1 Your Honor, in terms of the report on international
2 status that Mr. Miller plans on giving, we're happy to provide
3 information for that to the extent permissible under UK law and
4 consistent with the joint administrators' obligations under UK
5 law.

6 And finally, I just want to state I know that Mr.
7 Marsal's presentation was a status report. It's not evidence
8 because it wasn't subject to cross-examination. But I did feel
9 it necessary to correct some of the statements.

10 And the last thing I would just say is that you can
11 be comforted that the term "Peck Protocol" was never used, at
12 least in my hearing. So I don't think anyone used your name in
13 vain without your authorization.

14 THE COURT: It's okay. I now authorize it to be so
15 used.

16 MS. WARREN: All right. So noted.

17 THE COURT: I'm actually entirely teasing when I say
18 that. There is no protocol in place that can be given
19 anybody's name at the moment. What I am concerned about and
20 what I'd like you to consider with your clients, particularly,
21 as it relates to the status report that will now be expanded to
22 include Lehman global issues, I'd like you to consider whether
23 or not there is either a need or if it would be desirable for
24 there to be a standard form, although it would be specially
25 tailored to these circumstances, cross-border protocol

1 permitting court-to-court communication as between this court
2 and courts of other jurisdictions where Lehman liquidation
3 proceedings are pending. Obviously, you'd only be most
4 concerned with what your clients think about such communication
5 as between the UK and the United States.

6 But I am concerned that absent some ability to tie
7 together all of these estates that we run the risk of a mouse
8 that roared problem in which some estate in some other
9 jurisdiction may control the timing of the exit in this case.
10 And I would consider that to be an unattractive and undesirable
11 consequence for all estates suggesting to me -- and I have
12 limited information. I only know what everybody tells me in
13 court or what pleadings tell me. Suggesting to me that some
14 creative and heroic effort needs to be undertaken for global
15 cooperation. And it has to start somewhere. And since you
16 were bold enough to step forward, you're going to end up with
17 job 1, which is to deal with the UK side of this 'cause I've
18 given you that assignment.

19 MS. WARREN: Your Honor, we've been fulfilling that
20 assignment. And we're happy to take it further at your
21 direction.

22 THE COURT: Okay. Thank you.

23 MS. WARREN: Thank you.

24 MR. KOBAK: Your Honor, may I be heard for two
25 minutes on behalf of the SIPC trustee?

1 THE COURT: Sure.

2 MR. KOBAK: Thank you.

3 THE COURT: Although it does not open the door to
4 further volunteering.

5 MR. KOBAK: No. I -- Your Honor, James Kobak, Hughes
6 Hubbard & Reed for the SIPC trustee. I just want it to be
7 clear that, as Ms. Warren said, we have discussed trying to
8 work cooperatively on claims. And we indeed are in the process
9 of trying to draft up a protocol. If I may, I'd like to go
10 back to my office and use your name to accelerate that process.
11 We were going to start really with LBIE because our immediate
12 concern is how some of the claims, customer type claims, that
13 are on both sides of the Atlantic are going to be treated. And
14 we think there are some real -- very difficult issues there
15 that do need to be decided on a global basis.

16 But I just wanted to make it clear that we, too,
17 think there's a real need for a protocol. There may be some
18 aspects of a protocol between the other entities as to
19 realizing on property and so forth which aren't quite as much
20 of a concern as ours as they are and it may be that we don't
21 need to be part of that. But we do think that there is a need
22 and we do intend to -- in fact, people are supposed to be
23 drafting up something as we speak.

24 THE COURT: Thank you.

25 MR. KOBAK: And, Your Honor, I didn't intend to give

1 a report today. But we did give a report to -- or had a
2 meeting with creditors right before the holidays. And if you'd
3 like, I can hand to Your Honor, or we can give to chambers
4 later, the slide presentation that we had for that. It's on
5 our website. Most of the people that are in the courtroom have
6 already heard that presentation. But I just thought it might
7 be of interest to Your Honor.

8 THE COURT: If you have a handy extra copy to deliver
9 to chambers, that would be fine. Thank you.

10 MR. KOBAK: Good. Fine. Thank you, Your Honor.

11 MR. MILLER: Your Honor reminds me that in the
12 Chapter 11 case of Maxwell Publishing -- or Maxwell
13 Communications, there was actually a protocol that included
14 court-to-court communications and Judge Brozman and Chancellor
15 Hoffman very often were in communication directly and sometimes
16 with the parties involved. And that really expedited the
17 conclusion of those Chapter 11 and those administration
18 proceedings in the UK.

19 Your Honor, now I think we can turn to the agenda.
20 And, with Your Honor's permission, I thought we would change
21 the process a little bit today and go right to, as the first
22 matters to be heard, the contested matters and deal
23 immediately, Your Honor, with the motions relating to the
24 appointment of the examiner. I would just point out, Your
25 Honor, there are eleven uncontested matters which we can deal

1 with fairly quickly at the end of the hearing. And in
2 connection with the contested matters, really, it's -- the
3 major contested matter -- I don't think it's contested -- is
4 the appointment of the examiner, Your Honor.

5 THE COURT: I have no objection to that change-up
6 that you propose. And I think it's important that we address
7 the issues of the appointment of the examiner harmonizing
8 differences in positions, to the extent they still exist, and
9 dealing with that in the context of having Mr. Marsal's report
10 fresh in our minds because I do think that Mr. Marsal's report
11 does tie neatly into this next phase of the agenda.

12 MR. MILLER: In that connection, Your Honor, what I
13 would hope to do is to give the Court some perspective on the
14 motions and the differences between the parties as they exist
15 at this point in time. As we have previously stated to Your
16 Honor, very early in the debtors' cases, there was
17 consideration given to the desirability of seeking the
18 appointment of an examiner because of all the hyperbole and
19 media hype that emerged from the commencement of the case.
20 That decision was deferred, Your Honor, because at the time it
21 was under consideration, the state of the record, so to speak,
22 was chaotic. The examiner would have to wait until there was
23 further processing and the case was actually gotten under
24 control.

25 The issue came to the forefront, Your Honor, on

1 October 20, 2008, by the motion that was filed by the Disney
2 Company for the appointment of an examiner under Section
3 1104(c)(2) of the Bankruptcy Code. And as Your Honor is well
4 aware, and I think everybody in the courtroom is well aware,
5 there is no choice, there has to be an examiner appointed
6 pursuant to that provision because under the words of the
7 statute it's mandatory.

8 The actual request, Your Honor, of the Disney Company
9 was rather a parochial request, primarily directed to the claim
10 of the Disney Company that it had transmitted, on September
11 16th, I believe it was, approximately 100 million dollars in a
12 foreign exchange transaction. And that money got caught in the
13 system. We seem to think that it's at Citibank someplace, but
14 it got in the system and Disney never got the money. And what
15 Disney was concerned about was the relationship between Lehman
16 Brothers commercial corporation, which was the foreign exchange
17 entity, Lehman Brothers Holdings, Inc., which was the
18 guarantor.

19 And after the motion was filed, Your Honor, and the
20 recognition by the estate that there would be an examiner,
21 negotiations proceeded with the Disney Company as to the scope
22 of the examiner's duties. And actually, Your Honor, we reach
23 an agreement with the Disney Company as to the scope of the
24 examiner's duties and the investigation that the examiner would
25 proceed.

1 And the Disney Company agreed, Your Honor, based upon
2 the representations that were made on behalf of the estate,
3 that it would be much more appropriate after the estate has
4 been settled, control has been gotten of the systems and so on,
5 that the examiner come in at that point in time when more
6 concrete information could be presented to the examiner. So
7 there was a consent to adjourn the examiner's motion to January
8 14, today.

9 The filing of any pleading in this case somehow
10 results in joinders and additional motions. So a number of
11 pleadings were filed. They were joinders by the Bank of
12 America, by the Harbinger Funds. And then subsequently, Your
13 Honor, a motion was filed on behalf of Mr. DiNapoli, the New
14 York State controller, seeking the appointment of a trustee, or
15 in the alternative, an appointment of an examiner with expanded
16 powers.

17 And then there was another joinder to the
18 controller's motion by the leading plaintiffs in a pending
19 class action. All of those motions were considered, Your
20 Honor, and at one point in time -- I think it was in the
21 November omnibus hearing, I reported to the Court that we were
22 in negotiations about expanding the scope of the examiner's
23 duties. And Your Honor was quite clear, very clear in saying
24 that don't think that you're going to submit an order to me and
25 I'm going to rubber stamp it. That the Court had discretion as

1 to the scope of the examiner, you would consider suggestions,
2 but ultimately the scope of the examiner's duties lies in your
3 discretion.

4 And it was in that context, Your Honor, that we
5 proceeded thinking about what would be the suggestions to the
6 Court in terms of what the examiner's duties were. And we had
7 discussions with the United States Trustee. We had discussions
8 with the creditors' committee and we got submissions by other
9 parties. And as we went through all of that, the law of
10 unintended consequences has taken effect. The debtors'
11 suggestions that are set forth in the response in our position
12 to the motion of the New York State controller, which was filed
13 on January 5th, and in paragraphs 31 and 32 of that response we
14 set forth suggestions for the scope of the duties of the
15 examiner.

16 As a result, there has been another burst of
17 pleadings, Your Honor, in this matter, some of which came in
18 last evening. Even Disney, with whom the debtors negotiated a
19 resolution, has seen fit to criticize the debtors as attempting
20 to limit the duties of an examiner. And I want to make it
21 perfectly clear, Your Honor, for Mr. Marsal and the estate, the
22 debtors are very cognizant of Your Honor's desire for complete
23 transparency. That is the goal and that's what the debtors
24 want.

25 But the debtors are being excoriated from both sides.

1 The unsecured creditors' committee says that our suggestions
2 are too broad. Disney basically accuses the debtors of some
3 kind of bad faith. Mr. DiNapoli complains that the debtors are
4 trying to limit and contain the examiner from hiring
5 professionals. The LBI trustee wants to make sure that the
6 examiner is not appointed in a SIPA proceeding or it should not
7 be appointed. And I think everybody agrees to that. So I
8 think that's out of the picture. Barclays essentially is
9 concerned as to certain of the debtors' suggestions and says
10 that they are too broad.

11 The debtors' suggestions, Your Honor, incorporate the
12 agreement that we reached with Disney. It is focused on the
13 relationship between LBHI, LBCC and the transactions that
14 occurred prior to the commencement of the case and transactions
15 that occurred -- the LBHI case, I should say, Your Honor, and
16 subsequent to that. And as far as Mr. Marsal is concerned and
17 the estate is concerned, all of those transactions should be
18 within the realm of what the examiner has to do.

19 The suggestion was that inter-company transactions,
20 which Mr. Marsal alluded to, for the thirty days prior to the
21 commencement of the Chapter 11 cases, should be reviewed. And
22 I think we used the date September 15, Your Honor. In
23 connection with those debtors who filed subsequently, it would
24 be thirty days from that filing date would be the suggestion.

25 I could go through, Your Honor, but I think it would

1 be unnecessary to go through all of the suggestions which are
2 contained in the estate's proposal, which as I say, is set
3 forth in paragraphs 31 and 32 of the response. The creditors'
4 committee, Your Honor, thinks that some of those are too broad.
5 Our suggestion, Your Honor, and I think it's in one of the
6 papers, Your Honor, once the examiner is appointed he or she
7 should have the opportunity to craft and suggest to Your Honor
8 what he or she should be within the scope. But there should be
9 an initial order at least setting forth the initial program for
10 the examiner and let the examiner get undated into this case
11 and then make determinations.

12 But then we also made two other suggestions, Your
13 Honor. We suggested that at least initially the examiner
14 should use the resources that have been in place since
15 September 14, and that's the work of Alvarez & Marsal. The New
16 York State controller has raised an issue as to the
17 independence and impartiality of Alvarez & Marsal. And I would
18 just point out, Your Honor, Alvarez & Marsal and Mr. Marsal
19 had no prior relationship with Lehman.

20 The first time that Mr. Marsal appeared on the
21 premises of Lehman was the evening of September 14. And the
22 first time that they actually began working was September 15.
23 Mr. Marsal, as I pointed out, Your Honor, is not the chief
24 executive officer of LBHI. He and other officers, members of
25 Alvarez & Marsal have actually become directors of many of the

1 subsidiaries and assumed that responsibility and those
2 fiduciary duties. We believe that the work product which they
3 have produced, which has been very laborious, very Herculean
4 tasks, is valuable information, which initially an examiner
5 should resort to before coming up with a blunderbuss approach
6 to hiring all kinds of professionals, Your Honor. So we made
7 that suggestion.

8 We also suggested, Your Honor, that the examiner be a
9 person, as Mr. Marsal alluded to, fiercely independent, ready
10 to devote a substantial amount of time to his or her duties in
11 this case and to answer the questions which have arisen. In
12 constructing the suggestions that we put in, Your Honor, we
13 took into account everything that we had heard from various
14 parties, and not only official parties, but individual
15 creditors who called and raised questions about what happened
16 in Lehman; what are the relationships between the various
17 corporations and entities. And in our suggestions, we thought
18 that we covered those areas.

19 The only area, and we didn't use these famous words,
20 Your Honor, fraud, criminal conduct and so on. But we're not
21 limiting the examiner. Our view, speaking for Mr. Marsal,
22 Your Honor, is that the examiner should do what the examiner
23 thinks is appropriate within the suggestions that we made. And
24 if there is a need for additional investigatory work, the
25 examiner should come back to the Court and say I want to expand

1 my charter. And we don't propose, if we had the power, which
2 we don't, to limit the examiner's engagement of professionals,
3 but as the examiner believes that such professionals are
4 necessary. This is an expensive estate to administer, Your
5 Honor. It is running at a very high rate. I think Mr. Marsal
6 said the run rate is thirty million dollars.

7 UNIDENTIFIED SPEAKER: Twenty-five million a month.

8 MR. MILLER: Twenty-five million dollars a month, and
9 that's without professional fees, Your Honor. To date, there
10 haven't been any allowed professional fees in this case. My
11 estimation is that will go up substantially. We know, from
12 what was reported in connection with the LBIE administration,
13 at a meeting of creditors that PWC, the administration of LBIE,
14 was running at, I believe it was four million pounds of week.
15 That's a substantial amount of money. And it may be -- I have
16 no idea, Your Honor, but it may be close to that.

17 So we are talking about an expensive administrative.
18 And basically who's picking up the tab on this, it's the
19 unsecured creditors. So the unsecured creditors' committee
20 really has a vested interest here. And I don't wish to take
21 the arguments from any of the other parties, Your Honor. But
22 as far as the estate and Mr. Marsal is concerned, we are one
23 in favor of transparency.

24 We think we covered the waterfront in our
25 suggestions. They are not delimiting of the examiner. The

1 examiner has a perfect right to come back to this Court if he
2 or she believes it appropriate to expand. But we think it
3 should be sort of a gating issue. Get the examiner in there,
4 get the examiner oriented. And then the examiner is fully free
5 to come back to this Court and seek whatever relief he needs.
6 And frankly, Your Honor, I can tell you in advance, we will
7 support the examiner. We want transparency.

8 So with that, Your Honor, I'll leave it to the other
9 speakers, unless Your Honor has questions.

10 THE COURT: No, I don't have any questions, but I
11 have some comments.

12 MR. MILLER: Yes, sir.

13 THE COURT: And the comments are really intended to
14 inform the observations and remarks of other counsel who may
15 wish to be heard in connection with the appointment of an
16 examiner.

17 First of all, I recognize that as it relates to the
18 appointment process, I have no discretion to deny the motion
19 based upon, not only the wording of the statute, but the case
20 law that has interpreted that wording. The determination of
21 scope, however, as you correctly observed in your remarks, is
22 something which is left to the Court's discretion. It is my
23 understanding that the applicable case law does not provide any
24 meaningful guidance as to how the Court is to exercise that
25 discretion. Accordingly, I could be arbitrary, and I don't

1 think that anybody would suggest that I'm abusing my
2 discretion. But that would be a bad idea under the
3 circumstances or probably under any circumstances.

4 It's for that reason that -- and I'm going to state
5 this publicly, I suggested that a telephone conference take
6 place involving parties in interest who had weighed in with
7 respect to the examiner motion. And that included the United
8 States Trustee who is present in court today with counsel. And
9 the principal purpose of that telephone conference was to
10 express some of the Court's concerns regarding the process that
11 we were in the midst of, concerning the examiner motion,
12 determination of the scope of the engagement.

13 And in particular, one of the things that I requested
14 was that parties in interest at today's hearing provide
15 guidance to the Court as to the appropriate scope of the
16 mandate to be granted to the examiner. I asked for that
17 informally because I believed it significant to me, in the
18 exercise of the discretion I have just described, to know the
19 perspectives of the various parties in interest as to the
20 proper scope.

21 I don't think there's any one right answer to this
22 question because it's very complicated. But I also think that
23 it is unwise for us to talk about the examiner motion in
24 isolation. I note that there are pending matters before me on
25 today's agenda that overlap. For example, in the SIPA case, I

1 know that there is a motion to be heard later concerning the
2 SIPA trustee's ability to issue subpoenas. I know that in the
3 committee responsive papers in connection with the motion for
4 appointment of an examiner that the committee speaks in terms
5 of its fiduciary duty to investigate claims of the estate, that
6 it's already involved in such an investigation, and without
7 characterizing its position, I would say that it is suggesting
8 that it is the appropriate fiduciary to do just that.

9 Additionally, there are individual discovery requests
10 by individual creditors, a process that started early in the
11 case but which, for purposes of today's agenda, includes a
12 request by the Bank of New York Mellon, as indenture trustee
13 with respect to certain issues that we'll hear later but that
14 involve an investigation into certain facts.

15 Accordingly, I am concerned that we discuss not
16 everything at once, but that we discuss the examiner motion in
17 the context of the case that's before me. And that context is
18 broader than simply getting started with a statutorily mandated
19 process. For that reason, I'm letting everybody know that in
20 order for this to be a truly efficient process, I'm viewing it
21 holistically. And I believe that some rational approach to the
22 allocation of responsibilities between and among those parties
23 that have fiduciary duties to their constituencies be adopted
24 so that parties are efficient, coordinated, and do not step on
25 each other's toes.

1 Additionally, from the perspective of the overall
2 costs of administration of the estate, unless some efficient
3 protocol is adopted -- that's becoming an overused term this
4 morning -- unless some efficient protocol is adopted to
5 minimize the risk of unnecessary work being done, this process
6 is going to be counterproductive, in my view.

7 For that reason, what I would like to hear from the
8 parties is as follows. First, with respect to the scope of the
9 examiner and the examiner's duties, please provide such
10 guidance as you can as to what scope is appropriate. And
11 please provide reasons as to why you believe such scope is
12 appropriate.

13 Second, as to the ability of the examiner to retain
14 professionals in addition to counsel at the outset,
15 notwithstanding the fact that both the debtor and the committee
16 had suggested that at least initially the examiner should
17 depend upon the work product of Alvarez & Marsal, subject to
18 the possible need to hire a professional later for cause shown,
19 I believe, upon reflection, and this is not the first I've
20 thought about it, that in order for the examiner to conduct his
21 or her mission, however it may be defined, given the
22 complexities of this case, that a financial professional is
23 needed at the very beginning of the process. Because without
24 having such a professional available, the examiner will be
25 immediately subject to the disability of perhaps not knowing

1 the right questions to ask and perhaps not having the correct
2 interpretive prism with which to assess the information
3 provided.

4 For that reason, my inclination, and I want to hear
5 comment on this, is to permit the examiner to engage a
6 financial advisor, or for that matter, any other professional
7 deemed material to carrying out the task defined. With the
8 understanding that I am loathe to duplicate costs of
9 administration unnecessarily. For that reason, my notion would
10 be that those professionals would not be doing any duplicative
11 work at all, but would be simply be available as sources of
12 intelligence, good judgment, and interpretive assistance so as
13 to enable the examiner to carry out his or her job.

14 Third, I am deeply concerned about the overall costs
15 and expenses of this case. There is a tremendous amount of
16 money in the bank. But at the burn rate described, and as it
17 might be augmented by the additional administrative expenses
18 associated with an examiner, over time, available cash will be
19 expended. Just because the case is large does not mean the
20 case should be viewed as a blank check for professionals.

21 I'm fully aware of the comments made the Walt Disney
22 Company in its recently filed papers that are quite well done.
23 By the way, most every pleading in this case is quite well
24 done. And there is a notation within those papers that because
25 the creditors' committee was appointed early in the case, prior

1 to the advent of some of the other affiliated debtors, and
2 because there is only one set of professionals acting on behalf
3 of the creditors' committee, that in effect this case can
4 afford additional professionals at the examiner level. That's
5 true up to a point. What's not true is my inclination to give
6 the examiner what amounts to an open ended process.

7 My current thinking, and I'd like people to comment
8 on this, is that the examiner, once appointed, following a
9 dialogue with other interested parties, move forward along the
10 lines proposed by the creditors' committee to develop a work
11 plan and budget. And that the budget be geared to a thoughtful
12 and deliberative process of the work that actually needs to be
13 done, the time for getting it done, and the critical path to
14 completing it.

15 Assuming such a process is undertaken, it seems to me
16 that whatever professional may be selected by the examiner
17 should be in a position to provide a reasonable estimate of
18 what that work plan should cost. Now, I know that other
19 professionals are not being so encumbered. And I am not, by
20 this comment, seeking to limit what the examiner would do or
21 should do. I'm simply stating that as to this additional layer
22 of administrative expense, because it involves an investigation
23 that is at some level being duplicated -- at some level being
24 duplicated within the SIPA case, that there needs to be an
25 attempt to carve out what truly needs to be done above and

1 beyond what has already been done by Alvarez & Marsal, which
2 has been partly reported on this morning, and above and beyond
3 what will be done by Mr. Giddens in his capacity as SIPA
4 trustee.

5 Accordingly, I would be interested in comments by
6 those affected, as to whether or not such a budgeting process
7 is reviewed as acceptable or unacceptable. And if so, why.

8 Finally, I think it appropriate that there be what
9 I'll call a meet and confer session. And I'm not designing it
10 on the fly at this moment, but I'm simply describing my general
11 views of what it might consist of, that would include the
12 debtor, the committee, the New York State controller, the
13 Office of the United States Trustee, to the extent that office
14 deems it appropriate, Mr. Giddens, and those parties that have
15 joined in the pending motions for appointment of a trustee, and
16 of course, the Walt Disney Company as the original proposer of
17 this concept.

18 For purposes of drawing up a plan that is designed to
19 minimize interference, avoid costs, and maximize efficiency,
20 the purpose of this meet and confer session would be to
21 develop, not so much in the context of the examiner motion, but
22 rather in the context of the multiple parallel paths of
23 investigation that are currently being let loose within the
24 case. What I'm going to call a master plan. We'll call it the
25 Peck Master Plan. That last comment was intended to be a joke

1 and it did produce its intended result, which was a little
2 laughter. A master plan that would provide for coordination
3 without limitation. The goal would be that each group that is
4 charged, or believes itself to be charged with the
5 responsibility to investigate, to be able to reasonably rely
6 upon work product generated by others. Not terribly different
7 from what an expert witness would do in relying on the work
8 product of others working for that expert.

9 The goal, as I view it, of the examiner motion, is to
10 not merely fulfill a statutory duty, but because we need to
11 fulfill a statutory duty, to advance the overall interests of
12 the case as a whole and those parties in interest who are
13 looking to this case. And so what I want to accomplish here is
14 not something which merely gets the job done, but something
15 that gets an A plus. I want to see the talent surrounding me
16 in this courtroom work together with the goal to make the
17 examiner process one that is truly value added, not cost
18 accumulated.

19 Those are my observations. And I wanted to lay them
20 out before everybody else had a chance to step in because
21 everybody needs to know what I've been thinking about. And I'd
22 like anybody who wishes to to feel complete freedom to take a
23 shot at what I have said.

24 MR. MILLER: Your Honor, I apologize, I was remiss,
25 but as we pointed out in our response, we did point out the

1 overlapping investigations. The investigation which Mr.
2 Giddens intends to pursue, the investigation that the
3 creditors' committee has been pursuing under its Rule 2004
4 motions, and even the investigations that governmental
5 authorities have been pursuing. And that was why we made the
6 suggestion about holding off on professionals. But I find it
7 to be in my best interest to agree with the Court whenever the
8 Court has observations. So in that context, Your Honor, I
9 would just ask a question that the meet and confer, is that
10 pre-appointment or post-appointment?

11 THE COURT: I was thinking post-appointment because
12 if it happens pre-appointment, we're missing the benefit of
13 what the examiner and the examiner's professionals may wish to
14 bring to the table.

15 MR. MILLER: Well, in that context, Your Honor, we
16 agree with everything that Your Honor has said. We think there
17 should be a protocol, to use that expression. We did confer
18 with the creditors' committee on its suggestions about a work
19 plan, etcetera. And we did not disagree with what was put in
20 by the creditors' committee. But there are other differences
21 with other parties with the creditors' committee's proposals.
22 The question that I would have, Your Honor, on the appointment,
23 the description of the examiner's duties, I'm a little confused
24 about. How would they be expressed in the order, or they would
25 be subject to the meet and confer?

1 THE COURT: I'm actually looking for guidance from
2 the parties as to the scope of the engagement of the examiner
3 initially. And the scope of the engagement of the examiner
4 would not be subject to the meet and confer. The meet and
5 confer that I described was really designed to avoid dissonance
6 as among the various parties who are engaged in what be
7 competing efforts to obtain information as opposed to
8 collaborative efforts to obtain information.

9 So I'm still looking for guidance from all parties
10 concerned as to the proper scope. To the extent that there is
11 an agreement concerning the proper scope, as I said in
12 November, that's helpful. That doesn't necessarily mean that I
13 will rubber stamp it, but I will certainly take it into
14 consideration. The fact that different parties in this case
15 are able to agree as to an appropriate scope is certainly
16 persuasive but not necessarily determinative.

17 MR. MILLER: Yes, sir. In that context, Your Honor,
18 and subject to whatever provisions there may be in terms of a
19 development of a work plan and setting a date for reporting and
20 all of those things which the estate has not objection to, I
21 would suggest, Your Honor, that in looking at what the debtors
22 have proposed at page 20 of its response to the New York State
23 controller's motion, the elements which relate to the Disney
24 Company, I don't think anybody has raised any objection with
25 those, which basically relate to an investigation, if you will

1 call it that, as to whether Lehman Brothers Commercial
2 Corporation has any administrative claims against LBHI
3 resulting from LBHI cash sweeps of LBCC cash balances, if any,
4 after the filing date. I don't think that should be a very
5 complicated matter. "An investigation of all voluntary and
6 involuntary transfers to and transactions with affiliates,
7 insiders and creditors of LBCC or its affiliates in respect of
8 foreign exchange transactions." These are all very centered on
9 the relationship between the Disney Company and LBCC. So I'm
10 just going to skip over those because they're all very --

11 THE COURT: Everything that's Disney-specific is part
12 of the engagement.

13 MR. MILLER: Right. Then, Your Honor, we went on to
14 "whether there are more than colorable claims for fiduciary
15 duties and/or aiding or abetting any such breaches against the
16 officers and directors of LBCC and/or other debtors arising in
17 connection with the financial distress of the Lehman enterprise
18 prior to the commencement of the LBHI Chapter 11 case on
19 September 15." That may conflict, Your Honor, with the
20 committee's suggestion that all the examiner should do is make
21 a factual investigation and report facts and not evaluate
22 claims. So that's one issue that will be brought up before
23 Your Honor. "Whether the assets of LBCC or other direct and
24 indirect subsidiaries of LBHI were transferred to Barclays
25 Capital, Inc. as a result of the sale to Barclays Capital, Inc.

1 that was approved by order of the bankruptcy court dated
2 September 20" -- it's actually the 19th, Your Honor -- "2008
3 and whether consequences --

4 THE COURT: It actually was September 20.

5 MR. MILLER: It was but the order's actually dated
6 the 19th, Your Honor. It was entered on the 20th.

7 THE COURT: It was entered on the 20th. It's a typo
8 if it says the 19th. I remember that very well.

9 MR. MILLER: A long night and a long morning. "And
10 whether consequences to LBCC of the consummation of the
11 transaction created more than colorable causes of action that
12 inure to the benefit of its creditors." That again is contra
13 to the committee's suggestion of a factual investigation, a
14 factual report. "The inter-company accounts and transfers
15 among LBHI and its direct and indirect subsidiaries, including
16 but not limited to LBI, LBIE, Lehman Brothers Special Finance
17 and LBCC during the thirty day period preceding the
18 commencement of the LBHI Chapter 11 case on September 15,
19 2008."

20 And as I said before, Your Honor, we would amend that
21 to the thirty days prior to the commencement of any of the
22 debtor cases. Because some of them commenced on October 3 or
23 thereabouts. The transactions and transfers, including but not
24 limited to the pledging or granting of collateral security
25 interests among the debtors and the pre-Chapter 11 lenders

1 and/or financial participants, including but not limited to
2 JPMorgan Chase, Citigroup, Inc., Bank of America, the Federal
3 Reserve Bank of New York, and others. The transfer of the
4 capital stock of certain subsidiaries of LBI, Lehman Brothers,
5 Inc., on or about September 19 of 2008 to Lehman Ali, Inc. The
6 events that occurred from September 4 through September 15,
7 2008 that may have resulted in the commencement of the LBHI
8 Chapter 11 case." These were a distillation, Your Honor, of
9 questions that were constantly being propounded to Mr. Marsal,
10 to his representatives, that we thought should be within the
11 general scope. And they're broad enough so that the examiner
12 has flexibility within each one of those.

13 Then, Your Honor, we added in paragraph 32
14 suggestions which were made by the Office of the United States
15 Trustee and also a suggestion which was made by the United
16 States attorney for the Southern District of New York. These
17 are basically provisions directing the examiner and the other -
18 - not the examiner, Your Honor, the other professionals and
19 fiduciaries in this estate to cooperate with the examiner in
20 conjunction with the performance of the examiner's duties. And
21 that until the examiner has filed his or her report, neither
22 the examiner nor the examiner's representatives or agents shall
23 make any public disclosures concerning the performance of the
24 investigation or the examiner's duties. And "the examiner" --
25 we propose this, Your Honor -- "may retain counsel and any

1 professionals if he or she determines that such a retention is
2 necessary to discharge his duties in connection with his or her
3 appointment." As modified by Your Honor's suggestions, we
4 would accept that.

5 "The examiner and any professionals retained by the
6 examiner would be subject to the provisions of the Bankruptcy
7 Code and compensation under Section 330. And the examiner
8 should have fully cooperated with any governmental agencies
9 (such cooperation shall not be deemed a public disclosure as
10 referenced above) including but not limited to any federal,
11 state or local government agency that currently or in the
12 future may be investigating the debtors, their management or
13 their financial condition. And the examiner shall use best
14 efforts to coordinate with such agencies in order to avoid
15 unnecessary interference with or duplication of any
16 investigations conducted by such agencies." Which is a theme
17 that Your Honor has expressed. "The examiner will follow a
18 protocol to be established with the governmental agencies for
19 the sharing of information to the extent that such sharing
20 benefits the debtors' estates and such sharing of information
21 shall be subject to appropriate conditions to protect the
22 debtors' estates."

23 And finally, Your Honor, "The examiner shall have a
24 standing of a party in interest with respect to matters that
25 are within the scope of the investigation and shall be entitled

1 to appear and be heard at any and all hearings in these cases."
2 And then, Your Honor, we suggested that every effort be made to
3 avoid duplication. We would incorporate, within those
4 suggestions, Your Honor, most of the suggestions of the
5 creditors' committee.

6 We think that covers a huge waterfront. And if
7 somebody wants to put in the words investigation into fraud,
8 gross incompetence, etcetera, those, Your Honor, are not
9 objectionable to us either. We just think that it wasn't
10 necessary at this stage of the process. So our suggestions are
11 set forth, Your Honor.

12 We agree with the concept of meet and confer. We
13 think that's a very good process and we also, Your Honor, we
14 endorse and we support the concept that the professionals
15 engaged by the examiner should be in the context of counsel to
16 the examiner in terms of interpreting what has happened to
17 date, interpreting the information that is being given, and
18 then if there's a desire to go further, then there's always
19 leave to come back before this Court. Thank you, Your Honor.

20 THE COURT: All right. Thank you. It seems to me
21 that it makes sense now for those parties, including the Walt
22 Disney Corporation, that started this process, which seems like
23 a long time ago, to comment on what Mr. Miller has said, what I
24 have said and whether or not there is agreement or disagreement
25 concerning both scope, as proposed, and conditions attached to

1 the engagement as proposed.

2 So I'll hear from Mr. Bienenstock and then from other
3 parties in interest who have either joined in the Walt Disney
4 motion, or like the New York State controller, filed an
5 independent motion for appointment of a trustee which has been
6 modified in a recent pleading which withdrew that aspect of the
7 request, or any other party, like the creditors' committee,
8 that has weighed in with responsive papers in connection with
9 the pending examiner motion. Everyone else is free to listen.

10 MR. BIENENSTOCK: Thank you, Your Honor. Martin
11 Bienenstock of Dewey & LeBoeuf for the Walt Disney Corporation.
12 As Your Honor knows, we commenced this by a motion dated
13 October 20, 2008. The relief we requested, being a creditor of
14 LBHI and LBCC, Lehman Brothers Commercial Corporation, we
15 requested an examiner or examiners to investigate issues
16 relevant to those two entities within the context of Section
17 1106 of the Bankruptcy Code which sets the broad scope of -- I
18 should point out the examiner's duty. And that's the first
19 comment I wanted to make. The examiner has a duty under the
20 Code. And I don't think many of the requests to limit the
21 examination would have the examiner do less than his duty.
22 Now, that said, we recognize the Court has the discretion to
23 approve an investigation but we submit even the Court would not
24 properly exercise its discretion if it prevented the examiner
25 from conducting the investigation set forth in Section 1106 as

1 his or her duty to do so.

2 Your Honor, we appreciate -- Your Honor invited us to
3 take shots, at least in our case, we didn't find very much in
4 Your Honor's comments to take shots. But I would direct Your
5 Honor's recollection to perhaps one thing the Court said that
6 you might not even remember saying or the way you said it, but
7 Your Honor said in this case, Your Honor -- and I know Your
8 Honor knows this, there are fifteen debtor cases. We are very
9 much opposed to what I would call a stealth consolidation.
10 These are fifteen cases. Many of them, in their own rights,
11 would be among the largest ever filed in the United States.
12 And there are different creditors of different entities, which
13 is a large reason why we're here. There's some overlap,
14 there's some lack of overlap.

15 There are issues that Mr. Marsal referred to this
16 morning that he labeled as very controversial on the inter-
17 debtor claim issues. And we ask the Court in the strongest
18 possible terms, not to lose track of the notion that this
19 should not be a stealth consolidation. There are creditors of
20 different estates that need to find out facts for those estates
21 because it directly impacts their claims. And I know Your
22 Honor certainly did not intentionally mean to suggest that
23 there should be any type of stealth consolidation or otherwise.
24 But there is this danger in these jointly administered cases,
25 one committee, etcetera, etcetera, that things get done that

1 really are not in the interest, necessarily, of the creditors
2 of a particular debtors' debtor.

3 As a for instance, and then I'll move on to Your
4 Honor's questions, there was an application for a bonus formula
5 for the Alvarez & Marsal firm which we had no problem with.
6 And we didn't weigh into that. But if that motion is read
7 carefully, it compensates based on the gross amount produced
8 for creditors in all of these fifteen debtor cases. Well, it
9 could be that one debtors' estate really gets shortchanged and
10 its creditors are hurting. And yet that has no impact. It's
11 just the gross amount. That's what I mean by this danger of
12 stealth consolidation. Things get done even unintentionally
13 that actually prejudice the rights of creditors of individual
14 estates.

15 Now, in respect of the debtors' response this
16 morning, Your Honor, we just take issue with one thing Mr.
17 Miller said. He said Disney, in its reply, accused the debtor
18 of bad faith. Your Honor, I immediately reviewed our pleading
19 because that wasn't in our heads and that wasn't what we
20 remembered writing. And the only thing we say about the debtor
21 that I can find is that we think its recommendation that the
22 examiner not retain a financial advisor, at least initially, is
23 inappropriate. I just wanted to correct the record on that.

24 And we agree with Your Honor wholeheartedly, so I
25 won't spend much time, that the examiner needs the financial

1 advisor at the outset. And the reason it does is that you have
2 to know what questions to ask Mr. Marsal. You can't make
3 sense of the data or know how to go behind it or know whether
4 something should be reviewed unless you have financial
5 expertise at your side.

6 As an overarching comment, Your Honor, based on logic
7 and I hope experience, we want to urge this on the Court. It's
8 much harder to negotiate and script a protocol than it is to
9 have one when people are trying to do the right things.
10 Specifically, by that I mean the following. We have every
11 faith the United States Trustee is going to propose and this
12 Court will approve an examiner candidate who's going to go
13 forward in good faith to be the value added, do the A plus job
14 Your Honor wants to see. It's inconceivable to me that any
15 professional in that position would not first try to benefit
16 from Mr. Marsal's work product and the committee's work
17 product, to the extent the committee is willing to share it.
18 And then determine what needs to be perhaps verified,
19 confirmed, checked. Lots of assumptions are made in accounting
20 entries. Some assumptions will benefit some debtors' estates,
21 some will prejudice debtors. So you have to make a judgment as
22 to whether to go behind it.

23 There's no question in my mind that if two or more of
24 the fiduciaries want to depose the same witness, whether it be
25 at Barclays, at one of the banks or anyone else, and they'll of

1 course want to have document production in advance of a
2 deposition. They shouldn't each serve separate document
3 requests and deposition notices. They should coordinate and
4 work together. These are the types of things that if they
5 don't happen I think they can be brought to the Court and
6 simply the knowledge that they can be brought to the Court will
7 cause the parties to cooperate.

8 It's hard to script all of this, but among people
9 trying to do the right thing, it happens. So we very much hope
10 that whenever the Court deems appropriate, hopefully as soon as
11 possible, today or in the next several days, the examiner will
12 be appointed without the need to try to negotiate or craft lots
13 of procedures and protocols. And let's just have a broad
14 mandate to the examiner and the other fiduciaries that they all
15 have to get together to cooperate. And we think that's the
16 most efficient way to achieve the Court's goal.

17 Now, on the specific questions. The first, as to the
18 SIPA trustee, we're not asking for an examiner for the SIPA
19 trustee's estates. It may well be that the examiner for LBHI
20 and LBCC needs to investigate facts relating to those estates
21 or transactions with them, etcetera. And that's certainly both
22 with the examiner's duty under 1106 and it would be
23 inappropriate to limit the examiner. But as we say in our
24 reply, we're not trying to have an examiner for those estates.
25 We recognize the SIPA trustee is there and is conducting his

1 own investigation.

2 THE COURT: Mr. Bienenstock, let me ask you a
3 question. Is it your position, and this goes back to your
4 colorful reference to so-called stealth consolidation, that
5 there should be a separate examiner appointed in the LBCC case,
6 or is it your position that the same examiner appointed in the
7 LBHI case, with a mandate to examine the circumstances
8 surrounding LBCC, will be capable of doing both?

9 MR. BIENENSTOCK: Your Honor, if I were to say there
10 should be separate examiners, then the next question would be
11 well, then do I need fifteen examiners mandatory under the
12 statute, I think. I don't want to put words in the Court's
13 mouth. And I think the prospect of fifteen examiners would
14 very quickly lead to one examiner. So without taking a
15 position on what the statute requires, suffice it to say for
16 now, if there's one examiner, and I suspect this is going to go
17 beyond LBCC, just I could only ask for an examiner where my
18 client is a creditor and my client could only ask where it's a
19 creditor. I expect there's going to be one examiner who will
20 understand that he or she is not an advocate of any one estate
21 but is simply an agnostic, unbiased fiduciary to find the facts
22 in good faith, as best as he or she is capable of. So let me
23 put it this way, Disney Company will not object if there's one
24 examiner for the two estates we've asked.

25 THE COURT: Provided, however, that we incorporate

1 into that appointment the comment that you made that just
2 because there's a single examiner it should not be deemed to be
3 an indication that there's anything approaching consolidation
4 by virtue of the fact that that examiner may be looking at
5 multiple estates because he or she will be agnostic.

6 MR. BIENENSTOCK: That's right. That's right.

7 THE COURT: Fine.

8 MR. MILLER: Just to correct the record, Your Honor,
9 there are nineteen different ones.

10 MR. BIENENSTOCK: Sorry. Thank you. I took it from
11 the Marsal report. He listed eight then said seven others.
12 But I guess there are four more.

13 THE COURT: Well, there are two that have been filed
14 within the last week or so.

15 MR. BIENENSTOCK: Okay. In respect of these
16 fiduciaries we've been talking about, I also want to caution
17 the Court, and I won't belabor it because I think we did
18 mention it in our reply, that a fiduciary is a nice, good-
19 sounding term, but one has to go behind it. The statutory
20 committee is a fiduciary. As we point out, it was appointed
21 after the first, I think, debtors' cases were filed. It has
22 members on it, indentured trustees who are created solely by
23 contract, who can only do what their contract says they can do
24 which is support the creditors they represent, who are
25 bondholders of LBHI. To say that the committee, as it exists

1 now, is a fiduciary for all the debtors' creditors, we submit
2 would be completely wrong, both legally and factually. We also
3 do not believe that that particular situation can be corrected
4 by changing the membership because then you get into the
5 Adelpphia issue, which we cited in our reply, which is where you
6 had, just like here, one committee for all debtors, if that's
7 what we end up with. Judge Gerber ordered and wrote a lengthy
8 decision explaining why he had to tell the debtors' management
9 and the committee basically not to take positions on the inter-
10 debtor issues. And it was left to ad hoc committees of
11 creditors, which had its own set of issues. But it was what it
12 was.

13 So we don't think by saying this committee is a
14 fiduciary that that means that in Disney's case LBCC's claims
15 are going to be found with any objectivity or zealous advocacy
16 because they have people on the committee who have opposed them
17 as a matter of law. And they weren't even created to be a
18 committee for LBCC. So we think the notion that there is a
19 committee and it's conducting an investigation is factually
20 true. We don't think legally it in any way should impinge on
21 what the examiner does.

22 Now, I said earlier, of course there should be the
23 cooperation, which I think would get to the result the Court
24 was looking for. But let there be no mistake, we certainly
25 contend that this committee is not acting as a fiduciary for

1 LBCC and cannot do it and it has no requirement to make any
2 report public. It doesn't satisfy any of the fairness and
3 appearance of fairness objectives of Congress in having the
4 examiner statute.

5 And although it shouldn't even be necessary to say,
6 because I think it's obvious, but I'll say it nevertheless, the
7 fact that the committee came first and the examiner comes
8 second doesn't mean that the examiner should in any way be
9 subordinated to the committee. And the committee's retort that
10 it can sue and the examiner can't, there are two problems with
11 that, as we point out. Judge Gerber found in Adelphia, no, the
12 committee can't sue because how can you sue when you're a
13 fiduciary for both sides you're suing on, on inter-debtor
14 disputes. And second, Congress wrote the statute and obviously
15 didn't think that because a committee can sometimes get
16 derivative standing to sue that the examiner should have a
17 lesser investigation. So we think --

18 THE COURT: One second. Let me just understand what
19 you're saying. Is this argument you're now making an argument
20 suggesting that it would be inappropriate to limit the
21 employment of the examiner to simply the investigation of
22 facts, but that it should extend as well to claims. Or are you
23 making a different argument?

24 MR. BIENENSTOCK: I was definitely setting up the
25 predicate for that. And we attack that on several grounds.

1 The first ground is what I just said, that because of the
2 composition of the committee, the timing of its appointment,
3 etcetera, the Adelpia decision, its investigation, whatever
4 that is, and we don't know because by right it's secret except
5 to the extent they want to tell people about it or except to
6 the extent you see them file pleadings and subpoenas and
7 things. That can't substitute for an examiner investigation.

8 Additionally, the notion that the examiner should be
9 censored in advance and told no matter what you find don't
10 purport to write a report disclosing claims you find of
11 different entities, we think, number one, is tantamount to
12 negating the mandatory aspect of the statute. This should not
13 be conceptualized. If you have to have an examiner, so all
14 Congress meant was you have to have a person. But you can
15 basically take it all back by censoring her or him in advance.

16 THE COURT: It's known as a derivative.

17 MR. BIENENSTOCK: Thank you, Your Honor. For the
18 committee to say you can have an examiner but shouldn't write
19 claims is just -- whatever you want to call it, it's taking
20 back what Congress mandated and it would be wrong. And one has
21 to ask what would be so bad about an examiner who identifies
22 claims for the different estates. Why do they want to keep
23 that under the rug? This is the person who's agnostic, who, if
24 you're going to have faith in a report, this is the report
25 that's coming from someone who's not an advocate for any

1 particular estate or creditor.

2 THE COURT: That's not how I interpreted the
3 committee's papers. And I'm not taking away from anything that
4 you're saying in your present argument. I viewed, and I'll
5 hear from the committee on this, this argument not to be geared
6 to limitation of mandate, although that's certainly what
7 they're saying, as much as it is concern to protect the record
8 with respect to legal interpretations to be made from agreed
9 facts. And I suspect, but don't know, that the concern was
10 that the examiner report not become a blueprint for use against
11 an estate representative with authority that might otherwise be
12 able to articulate a cognizable claim based on those facts.
13 That's how I interpreted what I read. The committee will
14 comment as to what they actually meant.

15 MR. BIENENSTOCK: Well, I would say assuming the
16 committee meant what Your Honor infers, or not, the examiner,
17 in conducting an investigation, should definitely be free to
18 report what claims it and its professionals believe arise out
19 of that investigation. It's one of the --

20 THE COURT: And so there's no mistake as to my
21 thinking on this, and I'll give the committee a full
22 opportunity to be heard on it, my inclination is to give the
23 examiner complete freedom to write a report that extends both
24 to facts and to identified causes of action, if any, that might
25 be implied by those facts with the understanding that that's

1 the view of one individual and one individual's law firm and is
2 not binding upon any other party.

3 MR. BIENENSTOCK: Okay. And we agree with that. So
4 I'll move on to the next issue. As Your Honor's four points,
5 the scope and the reasons for the scope, as I mentioned at the
6 outset, I think the primary scope is governed by the examiner
7 duty to do the investigation, which I think is set forth in
8 1106(a)(3) and (4), but it's set forth in the Code. We think
9 that the scope that the debtor has proposed, which includes
10 what we agreed with the debtor on and then apparently they had
11 other discussion to their own ideas and they added a bunch of
12 things, is completely appropriate.

13 I just want to correct the record on one item. While
14 Disney clearly has its claim and its issues, if one looks at
15 the scope, there's nothing Disney-specific. There are things
16 specific to Lehman Brothers Commercial Corp. We think all
17 creditors of Lehman Brothers Commercial Corp. will want to know
18 what is claims are against LBHI. But we didn't get into any of
19 the Disney-specific issues with -- that the money is now at
20 Citibank or Barc -- or anything like that. Everything in that
21 scope has a benefit to every creditor of LBCC or LBHI,
22 depending on how it comes out. And we were very careful not to
23 make it Disney-specific.

24 So the only guidance I can offer, Your Honor, is what
25 we wrote down is definitely within the scope and the statute in

1 the examiner's duty. And we're heartened by the debtors'
2 statement this morning that if the examiner comes back to
3 expand, the debtors will support that. We think that's a very
4 rational way to go forward.

5 We've covered the examiner's ability to retain
6 professionals, which was your second point. The third point
7 was a deep concern for the overall costs and expenses and the
8 Court not wanting the case to be a blank check for
9 professionals. As we pointed out, and Your Honor alluded to,
10 this case, which is the largest ever, has probably the fewest
11 professionals, certainly per claim dollar and perhaps per
12 estate value dollar, of almost any case. And that's not an
13 excuse just to spend money because it may be very efficient as
14 it's currently structured.

15 But while on the one hand, no one wants to spend
16 unnecessary money, and we're in the forefront of that. I mean,
17 Disney is going to have a claim here that's going to get
18 whatever the distribution is. So we certainly don't want to
19 incur expenses that will reduce our distribution. But we do
20 think that it's one thing to be efficient, it's another thing
21 to create rules that effectively prevent the carrying out of
22 the statute or the professional's duties who are going to be
23 retained. And so we don't think that saving money is an excuse
24 to limit an examiner's scope or the number of professionals the
25 examiner can retain. Saving money is an excuse to do what we

1 suggested, which is to require cooperation so they don't
2 unnecessarily duplicate.

3 And I want to emphasize that reviewing something Mr.
4 Marsal or the committee has done is not, per se, unnecessary
5 duplication, if they have a reason for wanting to go behind it.
6 And we have to rely on the professionals, in good faith, to
7 determine whether the underpinnings of the claims they come up
8 with, etcetera, should be reviewed or not. And presumably,
9 some will be and some won't be.

10 Your Honor made a comment about the -- well, Your
11 Honor thought there should be a financial advisor at the outset
12 that Your Honor thought that it should -- not to duplicate,
13 should be there for intelligence, good judgment and to be
14 interpretive, if I got that right. We agree with all that, but
15 I don't think, and I hope Your Honor did not mean to suggest,
16 that the examiner's financial advisor cannot also ask for the
17 underlying source documents, the work papers to look at it. He
18 may want to look at it on a spot basis to see if it was done,
19 to see what type of judgments were done. We have to rely on
20 the good faith and professionalism of these people to know when
21 they need to roll up their sleeves and go to the source
22 documents. And I hope the Court's comments did not mean to
23 preclude checking out certain key facts or conclusions,
24 etcetera, that the examiner's professional's financial advisor
25 thinks is appropriate.

1 THE COURT: I will interject to confirm that that
2 was not the intention of those remarks. It was rather to
3 suggest that the financial advisor chosen by the examiner
4 should be sensitive to the fact that, at significant expense to
5 the estate, a job has already been done and that it would be
6 unwise to duplicate that effort. That doesn't mean to suggest
7 that the financial advisor, after asking questions, wouldn't
8 perhaps, if appropriate, investigate more deeply into
9 particular issues of concern.

10 MR. BIENENSTOCK: Okay. Your Honor's fourth point
11 was the meet and confer, which I actually, in substance,
12 started out with. We wholeheartedly agree that that's the way
13 to get cooperation rather than trying to negotiate a protocol
14 in advance.

15 The only other point I want to make, I think I
16 responded to the committee's objections or requests to lessen
17 the scope. We likened it to an examiner with reduced powers as
18 opposed to one with expanded ones. Barclays objects to the
19 scope, essentially saying that it got a sale free and clear and
20 shouldn't be bothered. And our point -- or really two points.
21 Number one, at that sale hearing, it knew there were open
22 issues. Your Honor raised the issues because nondebtors were,
23 let's just say, in the neighborhood, and we were concerned
24 about their assets. At warp speed, which Barclays required
25 this deal to be done --

1 THE COURT: It wasn't that Barclays required it to be
2 done at warp speed, the transaction itself, by its very nature,
3 mandated that it be done at warp speed.

4 MR. BIENENSTOCK: Okay.

5 THE COURT: So I don't think it's fair to tag that
6 particular disability on Barclays. It was just the nature of
7 the melting ice cube.

8 MR. BIENENSTOCK: Fair enough. They did it with eyes
9 open. They heard all the open issues at the hearing. They
10 heard Your Honor say that there were certain ambiguous things
11 that would have to be dealt with later perhaps. With all that
12 on the record, it would completely unfair and inappropriate for
13 the examiner not to develop the facts to see whether those
14 ambiguities will in fact make a difference and whether
15 creditors do have rights. And this is all creditors of
16 subsidiaries who might have been impacted by the sale, whether
17 they do have rights that should be pursued.

18 Thank you, Your Honor.

19 THE COURT: Mr. Bienenstock, thank you very much.

20 MS. ADAMS: Good afternoon, Your Honor. Diana Adams,
21 United States Trustee. I'm speaking now, I think, because I
22 might be able to address some issues that will help guide
23 further responses and also perhaps to set -- I'll say minds at
24 rest that some of these issues have been discussed. And my
25 office is well aware of the concern about coordination and

1 cost.

2 Your Honor referred to the telephone conference call
3 we had last week. And at that time I told the Court as well as
4 the parties that my office had begun to solicit recommendations
5 and would begin interviewing. And I have been interviewing
6 possible candidates on Monday and Tuesday of this week and I
7 can tell the Court and the parties that virtually everyone, if
8 not everyone, in a general description without knowing the
9 exact scope of course, but having read the pleadings, said that
10 one of their first tasks would be to sit down with the debtors,
11 the creditors' committee, the SIPA trustee, the other parties
12 in interest, the U.K. representatives, and begin discussions
13 for coordination for nonduplication. That is everyone is aware
14 of that, Your Honor. I think that probably will lead to some
15 protocols. I certainly hope so.

16 The other issue that all of them addressed was the
17 need to have financial advisors. Everyone spoke highly of
18 Alvarez & Marsal, immediately said that they had no problem
19 relying on the information that they would have gathered, would
20 not seek to duplicate it, but they would need to have their own
21 financial advisors to vet -- I think the word was used by
22 several of the people -- to vet, as Mr. Bienenstock pointed
23 out, perhaps on a spot basis or other individual areas of
24 concern. One applicant actually went so far as to say that if
25 he could not hire his own financial advisors he would not take

1 the assignment. They all felt strongly that it was important
2 for them to have their own professionals.

3 As for the scope, what Mr. Miller has, the debtor has
4 in its pleadings, my office had not problem with. We had only
5 wanted a catch-all phrase which I think the Court has referred
6 to and Mr. Miller actually has stated that if the examiner
7 finds that there's additional area, come back to the Court. I
8 think the protocols that Your Honor has talked about are best
9 worked out by the examiner and the other parties you mentioned.

10 I think the meet and confer is absolutely necessary.
11 I also take to heart, and I know we will make sure the examiner
12 does as well and I hope the other parties do too, Your Honor's
13 comment that the examination should be value added and A plus.
14 And I make this comment with another case in mind, that I'm
15 sure most of the professionals, if not all of them, are fully
16 aware of where my office appointed an examiner and the protocol
17 process took over four months.

18 And I think with the comments that Your Honor has
19 made that there should be a cooperative meeting to enhance and
20 not impede the examiner, is very, very important. And I don't
21 anticipate that that will happen but it was certainly a grave
22 concern and delay in a previous case. So my office fully
23 adopts all of Your Honor's recommendations, not surprisingly.
24 And I think that any concerns that the committee has, or any
25 other party in interest, about what should be in the report can

1 be handled in the meet and confer or as the report is developed
2 and need not be determined at this point. Thank you, Your
3 Honor.

4 THE COURT: Thank you very much. Mr. Sabin, good
5 afternoon.

6 MR. SABIN: Good afternoon, Your Honor. Jeffrey
7 Sabin from Bingham McCutchen on behalf of the Harbinger Funds
8 who, unlike the Disney entity that brought this motion, did
9 join in this motion. At that time Harbinger had disclosed its
10 creditor status or asserted creditor status of LBSF, which is a
11 debtor, one of the nineteen, its creditor status or asserted
12 status of LBHI and it is also, in its most recent pleadings,
13 and I'm going to follow your lead and deal with several other
14 pleadings in this case that we have responded to in the context
15 of answering your questions, it has creditor status at LBIE.
16 And it will soon file a proof of claim at LBI.

17 In that context, Your Honor, I want to respond
18 generally and then specifically. As to a general matter, you
19 may recall that Harbinger was probably the first to ask for
20 transparency in this case. It continues to do so and continues
21 to think that this examiner scope, duties, and the matters
22 related thereto should be seen in the context of continued need
23 for transparency.

24 Number two, the need for timing for that
25 transparency, especially when viewed in connection with the

1 concerns of cost. And third, the need for coordination and
2 cooperation, not only between the examiner, in this case, but
3 the SIPA trustee in connection with his examination, which
4 otherwise is before this Court by virtue of its 2004 motion, to
5 do his duties under the SIPA statute. And by virtue of the
6 2004 examination already ongoing by the official creditors'
7 committee at LBHI and the other initial debtors in connection
8 with questions related to the clearinghouse banks.

9 In that matter, Your Honor, we find ourselves -- to
10 respond to question number one on scope, to also include
11 duties. As we read the statute and as we read the debtors'
12 proposal, and in particular I'm referring to Section 31 of
13 their response, in essence, to the trustee motion, and on page
14 21 where they ask for, as part of the scope, investigation of
15 various claims of breach of fiduciary duty. In order to have
16 that scope, I think that it is needed, and our client does
17 believe that while we are not asking for this examiner to have
18 standing to bring any actions, I think in the context of
19 transparency, not only is it important for the examiner to
20 develop facts within the scope, but we think the examiner needs
21 to be free to at least talk about its view without binding
22 anyone else who may or may not have standing to bring claims
23 about claims that may arise in connection with that
24 examination.

25 As to scope itself, Your Honor, we have some limited

1 suggested comments because we find ourselves in almost complete
2 agreement with Mr. Miller and the debtors as set forth in
3 Sections 31 through 34. As to the first bullet point in
4 paragraph 31, we do not believe it should be limited to what
5 otherwise Mr. Miller said what should be an easy issue. Right
6 now it's limited to "Whether Lehman Brothers Commercial Corp.
7 may have administrative claims against LBHI in connection with
8 cash sweeps, cash balances after September 15th." We think
9 that should be expanded to deal with the same issue as to any
10 other subsidiary that is currently a debtor in these U.S.
11 proceedings or could be a debtor in the future in these U.S.
12 proceedings.

13 Second point, Your Honor, is in that same paragraph.
14 It is the third bullet point on page 21. "We are not clear by
15 the proposal of what is meant by whether there are more than
16 colorable claims for breach of fiduciary duties." I think the
17 issue is whether there are claims, whether they're colorable or
18 not should be free to be discussed, as we suggest. And I
19 think, as I heard, Mr. Miller and the debtors are not opposed
20 to expanding that. I don't think there's a need to include
21 every litigationable claim, whether it's fraud or otherwise.
22 But I think limiting just to breach of fiduciary duty would be
23 inappropriate, and I would suggest that it simply be breach of
24 fiduciary duty or other state law claims or similar claims
25 would be within the scope.

1 As to paragraph 32 which is not necessarily within
2 scope, but it's more within process, I will answer your
3 questions as to process as part of our coordination. We do
4 believe, as the committee indicated, that there should be a
5 work plan. And as part of transparency we believe that work
6 plan should be disclosed as soon as possible so the world knows
7 what's the work plan and what's the timing. We understand, in
8 connection with the second bullet point on paragraph 32, that
9 until there's a filing of the report by the examiner that there
10 would be no public disclosures regarding performance of the
11 investigation. However, it would not be fair for me to stand
12 here, in connection with the examiner motion and not also
13 address our response to the SIPA trustee's request in
14 connection with its investigation which was otherwise filed by
15 the SIPA trustee as a 2004 request and issue of subpoenas.

16 THE COURT: Well, I heard you say it would not be
17 fair for you to not discuss it. I'm questioning whether it
18 would be fair for you to discuss it in light of where we are in
19 the agenda.

20 MR. SABIN: My only issue, Your Honor, is whether the
21 parties in interest in the context of 2004s will have an
22 ability, as part of whether it's the examiner's motion or the
23 SIPA trustee's examination to participate to the extent there
24 is or is not a signing of a confidentiality agreement or
25 otherwise. That's the only reason I raise it.

1 THE COURT: I understand that point. But in no way
2 will the order relating to the appointment of the examiner
3 control the outcome of that point. So I think we can put it to
4 one side, reserve it for a later discussion this afternoon.

5 MR. SABIN: Done. As to the use of Alvarez & Marsal,
6 I fully concur with this Court and with Mr. Bienenstock's and
7 this Court's additional modification, if you will, or
8 amplification of what this Court meant. I fully adopt that.
9 Fully adopt the -- and would participate in the meet and
10 confer.

11 And lastly, Your Honor, I think that timing, which
12 has not been raised, but timing, in effect, has been raised by
13 the cost concerns and the work plan. I think timing is
14 critical here. And if there were a way, if necessary, so that
15 certain aspects of the report were ready sooner rather than
16 later and were independent that that work plan itself permitted
17 that kind of flexibility so that if there is aspects of the
18 report, if they were ready, could be revealed as opposed to
19 waiting to the conclusion of all of that. Thank you, Your
20 Honor.

21 THE COURT: Thank you, Mr. Sabin. They're coming at
22 me from the left. They're coming at me from the right.

23 MR. ENTWISTLE: Oh, I know, Your Honor. There were
24 lots of reserved seats in here this morning. So finding a seat
25 was at a premium even coming in a half an hour early. Andrew

1 Entwistle of Entwistle & Cappucci for comptroller, DiNapoli. I
2 appreciate the opportunity to talk to Your Honor and I'm going
3 to try to focus as much on your questions directly as possible.
4 That was our intent anyway following the conference call the
5 other day.

6 It may be easier to start with the last point you
7 made regarding the meet and confer. That's the easy one, I
8 think. I think that makes terrific sense. I think
9 appropriately, as has been observed, it should happen after the
10 appointment of the examiner. I'm sure that was your intent
11 from the beginning. We're ready, willing and able to
12 participate in that process. And I'd observe that the types of
13 protocols that would be at issue there are done in lots of
14 different contexts and lots of different cases outside of
15 bankruptcy as well. And I think we can bring a lot of value to
16 that process. So we appreciate that.

17 The third point -- the third issue regarding the work
18 plan which kind of came out of this issue of cost and balance,
19 we're obviously very sensitive to the costs. The comptroller's
20 interests here are kind of at the back of the line. We
21 recognize that. We're very oriented toward maximizing the
22 value of this estate and achieving transparency at all levels.
23 We think a work plan is a good part of the process but not in
24 the way the committee had suggested it. Not one that would
25 have to receive preliminary approval by the committee, by

1 debtors, by others but rather in the form of a report to the
2 Court. In other words, there should be an initial scope, which
3 we'll talk to in a second. But once that scope is set, the
4 examiner should have to come to Court and then let the Court
5 know its intended course of work, what it intends to do to
6 carry out or to act in accordance with its statutory obligation
7 under 1106 and 1104 and then take that forward. So I think a
8 work plan makes sense. It is a good way of assuring that
9 whatever protocols are agreed to in the meet and confer are
10 actually being undertaken in real life. But I think that,
11 again, it should be by way of a report and not something that
12 needs approval by any participant in the process or party in
13 interest before it comes to the Court.

14 In that regard, I think in terms of transparency and
15 something Mr. Sabin said, you know, provoke this thought, it
16 might be worthwhile that while we do have provisions, and we
17 have no issue with the provisions that talk about the examiner
18 not disclosing or having parties disclose information about the
19 investigation, etcetera, before it's time, that if we're going
20 to have a work plan, it may make sense and benefit everyone
21 concerned that there be periodic status reports, maybe along
22 the lines of what was done in Enron or in other cases, so that
23 this way the Court's aware of the progress being made in
24 implementing the work plan and so are all the rest of the
25 parties in interest. I think that benefits transparency and

1 helps advance the process.

2 With regard to retaining professionals, I think
3 that's been spoken to a lot. Our major concern there, Your
4 Honor, is really that the trustee not have to view the world to
5 the prism of Alvarez & Marsal. Mr. Marsal's presentation today
6 was excellent. It really is the first opportunity that we've
7 had to see the progress that's being made. I think it was a
8 terrific way to start. And it is, as you observed, one of the
9 main reasons why the comptroller has deferred the trustee
10 application at this point. It's clear that Mr. Marsal has made
11 progress as the CEO here and that we are getting some order to
12 this process of unwinding the affairs of the estate. We still
13 have concerns, as we observed in our motion, with regard to the
14 presence of the remaining board members overseeing the process.
15 But I think we can table that discussion appropriately for
16 another day.

17 It does, however, I think, speak to two issues. One,
18 I think it's clear that the ability to retain professionals, I
19 think, as you observed, one, we can deal with the issue of
20 deference in these protocols that we're talking about and even
21 in the context of the work plan, speak to the issue of looking
22 first to materials by Alvarez & Marsal or other investigations.
23 If the committee wants to provide materials to that process,
24 certainly, that's welcome and I think that should be part of
25 this work plan process and the meet and confer. And I think we

1 can easily establish a protocol for that information being made
2 available to the examiner.

3 But I think Mr. Bienenstock's point was well made.
4 And that is that those professionals shouldn't be limited from
5 being able to go beyond what's provided. They can look at it
6 but they should be able to go beyond in a way that's not
7 duplicative and consistent with your views.

8 With regard to scope, which is the overarching issue,
9 I thought I heard Mr. Miller say that he didn't have an
10 objection to including what, in essence, we have been
11 purporting all along which is the statutory language regarding
12 looking at issues of fraud or misconduct, etcetera, in addition
13 to the breach of fiduciary duty provisions that they had
14 included in paragraph 31, bullet point 5, of their suggestion.
15 So if we have -- I think it's important, especially if we're
16 talking about work plan and context, that we do have a broad
17 scope in the sense of looking at the -- carrying out the
18 statutory mandate along the lines of what the comptroller has
19 suggested at the third ordered paragraph of its proposed order
20 and in -- at the same time, in paragraph 5 of its submission in
21 reply. And that is, to assure that the examiner has the
22 authority and power to investigate all allegations of
23 pre-imposed petition fraud, dishonesty, incompetence, etcetera,
24 in particular, in the context of, among other things, mortgage
25 origination, mortgage-backed securities, credit default swaps

1 and the like -- and through the period, through 2004. And
2 we've set forth in our pleadings some of the reasons why we
3 think that the examiner should have the ability to look back
4 through that period.

5 I think it's important, again, consistent with
6 submitting a work plan that we not, in essence, have this same
7 proceeding all over again once the examiner is appointed. I
8 think we run the risk if the scope is too narrow and just
9 really a series of questions to be answered that an examiner
10 when appointed will be forced to come back to the Court very
11 quickly. And while I take heart with the notion that the
12 debtor as it's represented today will be supportive of whatever
13 the examiner wants to do, I think that's really judicially
14 inefficient. I think we're much better off having a scope
15 along the lines of what we've suggested. And if it's, as I
16 understood Mr. Miller to say, he's fine with having that
17 statutory language imported into the order, an appropriate
18 place to do it is that paragraph that we've just spoken about,
19 paragraph 31, bullet 4. And if we import the language we have
20 there, we have no objection.

21 And then I think we're all pretty much in agreement
22 about scope other than possibly the committee. But then I
23 think within that scope, the Court then receives this report of
24 a work plan and we all move forward with the examination. I
25 think we assure all the things we're looking for here:

1 transparency, independence, and we assure no bias but, again, a
2 very cost-effective and judicially effective approach because
3 my concern really mirrors Your Honor's. And that is that this
4 examiner's report is something that benefits everyone in all of
5 the various estates that are at issue here. I think one
6 examiner is appropriate, obviously, to answer the Court's
7 question about that earlier. But I think we save a lot of
8 time, energy and effort if the work plan, the overall scope
9 provides a framework, if you will, where all of the parties in
10 interest who might otherwise be running to court to seek
11 independent discovery can have comfort that this examiner is
12 going to bring into the light much of that information that
13 they would look for in the ordinary course. And once that's
14 done, then I think we can officially look at the issues that
15 individuals may have in a much more cost-effective process than
16 we would otherwise have today.

17 So, I thank Your Honor for your time. And unless
18 you've got any questions, I'll sit.

19 THE COURT: Thank you, Mr. Entwistle.

20 MR. ENTWISTLE: Thank you.

21 MR. SOSNICK: Good afternoon, Your Honor. Fred
22 Sosnick from Shearman & Sterling on behalf of Bank of America.
23 One of the benefits of being in the back of the room and being
24 last is that most of the points were covered so I won't belabor
25 them with the Court.

1 I just wanted to point out a couple of things. And I
2 think most of what we've heard addresses all of the concerns we
3 had. The principal concerns we had were the fact that we were,
4 in the initial phase of this case, seeing a slew of 2004
5 requests, in effect, independent examinations. And then the
6 Disney motion, which was yet another request for an examiner or
7 an examination but that was limited in its scope and context.
8 And what we're really concerned about was just being examined
9 to death in this case as a collective group. And with everyone
10 having an uncoordinated approach, that was our biggest fear.

11 So we think where this is now gelled around is
12 exactly what we would have hoped for as an outcome to this
13 process. We think -- just to address a couple of -- or just to
14 address the Court's questions. We do think the scope outlined
15 by the debtors is largely what we would have envisioned it to
16 have expanded to. We -- I think we're sort of in between as to
17 whether in between the two positions taken by the debtor and
18 the one described by the Court as to whether or not there needs
19 to be a separate financial assistance for the examiner. We do
20 think that we've seen the type of cooperation, accessibility
21 from Alvarez & Marsal that is really very beneficial to this
22 case. That having been said, I do understand the points and
23 took the comments of the U.S. trustee on those points. So
24 we're sort of agnostic ourselves on that.

25 We do think the most important thing is the

1 coordination aspect of this and that this be, whether or not
2 there are additional professionals brought in by the examiner,
3 that the examination be done in a coordinated manner with the
4 debtor and the committee so that we're not seeing multiple
5 examinations of the same issues.

6 We think -- we do like the idea of a work plan. We
7 think it's really very helpful to have a meet and confer in the
8 initial phases of this so that the examiner -- he or she can
9 help develop the plan itself because that's really, I think,
10 the best way to help to bring the parties together in terms of
11 the various aspects of coordination. So we like that and think
12 that it's a great way to proceed.

13 Other than that, Your Honor, as I said, I would be
14 brief. So that concludes my comments.

15 THE COURT: Thank you.

16 MR. ETKIN: Good afternoon, Your Honor. Michael
17 Etkin, Lowenstein Sandler, on behalf of the court-appointed
18 lead plaintiffs in the Securities litigation. As you know, we
19 filed a joinder to that aspect of the comptroller's motion
20 requesting the appointment of an examiner.

21 I was unaware of the conference call that took place
22 last week so --

23 THE COURT: I didn't set it up.

24 MR. ETKIN: -- I might be -- that wasn't for purposes
25 of blame, Your Honor, just to --

1 THE COURT: I'm just letting you know that --

2 MR. ETKIN: -- indicate that I might be a little --

3 THE COURT: -- if you were left out, I'm sure it
4 wasn't deliberately.

5 MR. ETKIN: Well, perhaps the invitation got lost in
6 the mail but I might be a little behind the curve with respect
7 to that. But --

8 THE COURT: You're not behind the curve if you've
9 been sitting through this morning's hearing.

10 MR. ETKIN: That is correct, Your Honor. I just have
11 a couple of things to add to Mr. Entwistle's presentation which
12 we support. First of all, in the bullet point suggested by the
13 debtor, with respect to the investigation of claims that Mr.
14 Entwistle discussed and with the modifications discussed on the
15 record thus far, it appears to be limited to potential claims
16 against former or current directors and officers of one or more
17 of the debtors. I don't think that it should contain that kind
18 of limitation. The facts should lead the examiner wherever it
19 takes him or her. So to the extent that there are claims
20 developed with respect to pre-petition conduct that involve
21 third parties other than directors and officers of the debtors
22 themselves, I don't think that limitation should be contained
23 in the scope of the examiner's investigation.

24 And just a brief comment with respect to the issue of
25 whether the investigation should be limited to facts and not

1 move over to potential claims. First of all, I don't know
2 exactly where you would draw that line, Your Honor, in the
3 first instance, in terms of spending the time to stop dead
4 before creating any implication that a claim or a cause of
5 action exists as a result of particular conduct.

6 But more importantly, there's precedent for all of
7 this. And my own recent experience with the examiner in the
8 Refco Chapter 11 in this court, in the New Century case in
9 Delaware, I think in the Syncrude case, most recently, in
10 Delaware where examiners have been appointed, those all involve
11 investigating and commenting on potential claims and causes of
12 action at the end of the day. I think in Refco, nobody
13 involved in that case could disagree that that aspect of the
14 examiner's report, as well as the examiner's report in New
15 Century, a subprime case, was extremely helpful to all parties
16 in interest. They were both at least A if not A plus jobs.
17 And I don't think anybody suffered by virtue of the fact that
18 causes of action were identified. In fact, I think it probably
19 was indeed a benefit, from at least my perspective, to all
20 parties in interest in each of those cases.

21 THE COURT: Thank you, Mr. Etkin.

22 MS. ATTARD: Good afternoon, Your Honor. Lauren
23 Attard of Kaye Scholer for Wells Fargo. Wells Fargo, just so
24 you know, is a creditor of Lehman Brothers Holdings Inc.,
25 Lehman Brothers Special Finance and Lehman Brothers Inc. And

1 we sent a letter this morning to chambers -- about 8:30 this
2 morning. So I apologize for the late notice. But it was a
3 simple comment about the scope of the examiner's investigation.

4 THE COURT: What sort of letter did you send?

5 MS. ATTARD: It was just a letter to you copying Mr.
6 Miller, Mr. Dunne, Mr. Bienenstock and Mr. Velez-Rivera.

7 THE COURT: Just so I know your standing to be heard
8 at this point --

9 MS. ATTARD: Yes.

10 THE COURT: -- did Wells Fargo at any time prior to
11 this morning do anything to join in the fray with respect to
12 the scope of the examiner? Or is it --

13 MS. ATTARD: No --

14 THE COURT: -- just what happened this morning that
15 gives you the reason to step forward now?

16 MS. ATTARD: Your Honor, we did not file a joinder in
17 this motion. But we are commenting on what the debtors
18 proposed in their January 8th motion and the suggestions of the
19 scope of the examination.

20 THE COURT: You're saying you're commenting with
21 respect to the debtors' response to the trustee motion?

22 MS. ATTARD: Correct. And then the response to the
23 Disney examiner motion.

24 THE COURT: Okay. I'm hesitating because I think it
25 inappropriate for me to hear what you have to say simply as a

1 matter of orderly case administration, although it may be that
2 you have something very valuable to add. I'm going to suggest
3 that if you have something valuable to add, you do it during
4 the lunch break because I don't want to establish for purposes
5 of this case what I would consider to be a very unfavorable
6 case management -- I'm not going to use the word "protocol"
7 because it's a bad word to use -- a case management practice.

8 MS. ATTARD: Sure.

9 THE COURT: And that is, I have enough to read in
10 preparation for every one of these omnibus hearings based upon
11 what's filed by the stated deadlines. And in order for me to
12 be adequately prepared for the multiplicity of issues that get
13 heard routinely on the omnibus hearing is I plan my week around
14 pleading deadlines that have been established. Yet, I also
15 know that it makes good sense for me to check the ECF system
16 before I come out here. And I do. I'm going to suggest that
17 you simply pass along your concerns to counsel for the debtor,
18 counsel for the committee and the U.S. trustee or other parties
19 who are actually active in the process. And not that I am
20 shutting you down for reasons relating to the substance of what
21 you have to say but rather because of the timeliness with which
22 you're seeking mitigative admission to say it.

23 MS. ATTARD: I understand, Your Honor. Thank you.

24 MS. DRORI: Your Honor, Danna Drori, assistant United
25 States attorney for the Southern District of New York. And

1 keeping in mind what Your Honor just stated, I'm appearing
2 today on behalf of the criminal divisions of the U.S.
3 attorney's offices for the Southern District of New York, the
4 Eastern District of New York and the District of New Jersey,
5 which, as Your Honor is aware, are currently investigating
6 certain aspects of the activities of the debtor.

7 Our comments today are directed only to one of the
8 paragraph 32 process conditions that was mentioned earlier by
9 Mr. Miller and about which Your Honor spoke about wanting
10 comment. I will say that our offices have been involved in
11 negotiating that language so that while we did not put in a
12 filing because we did not deem it necessary, I'm hoping Your
13 Honor might allow me to very briefly address some of the
14 concerns of those offices that came --

15 THE COURT: Well --

16 MS. DRORI: -- with that language.

17 THE COURT: -- I'm going to permit you to address it
18 and here's the distinction. I reviewed forms of order in
19 reference to the proposed retention of an examiner that
20 included some blacklined language offered by -- I believe it
21 was Mr. Entwistle in his recently filed papers which laid out
22 proposed language to deal with certain issues involving pending
23 governmental investigations. And so I am familiar with the
24 proposed language. And if you wish to comment on it, that's
25 fine.

1 MS. DRORI: Thank you, Your Honor. That language is
2 the same language that appears as one of the bullet points of
3 paragraph 32 of the debtors' response and as well, I believe,
4 in Disney's most recent revised order. The criminal divisions
5 of these three offices just wish very briefly to alert the
6 Court to potential interference with federal criminal
7 authorities that may arise in the future once the Court has
8 appointed an examiner. Your Honor has indicated that it plans
9 to. And therefore, we have concerns about, to use this word,
10 the "protocol" for interaction between the examiner and our
11 offices. And we have sought language in any examiner order
12 regarding the establishment of a protocol of consultation and
13 cooperation by the examiner with the criminal authorities to
14 avoid interference by the examiner with any ongoing
15 investigation. We've proposed to the parties the language that
16 Your Honor mentioned that Your Honor had seen. It's very
17 similar to the language that was adopted by Judge Drain in the
18 Refco examiner order. And to our knowledge, the relevant
19 parties have either expressed in papers or to me that they do
20 not object to that language and I certainly haven't heard any
21 objections raised today.

22 As to the coordination issue raised by Your Honor
23 with the various parties who are either investigating or
24 seeking to do investigations, I would note that our offices
25 have also been in touch with the SIPA trustees in this matter

1 and in the Madoff matter. And both trustees agreed to include
2 in their proposed subpoena power orders language that's
3 substantially similar to the language that we've proposed for
4 the examiner orders. And in fact, Judge Lifland so ordered
5 that language on Monday in the Madoff order when it granted the
6 trustee's motion there for a subpoena power. So to the extent
7 that there is a meet and confer or any master plan as well
8 concerning these investigations, these are certainly concerns
9 that we would raise there and would seek this language as well
10 to address the criminal divisions' concerns.

11 THE COURT: All right. We'll find out if there's any
12 objection to that language. I don't know if there is or there
13 isn't. But if anybody has an objection to the language you
14 propose, we'll find out.

15 As it relates to the language that is comparable to
16 this proposed language that appears in the Madoff order that
17 was entered by Judge Lifland on Monday, I'm going to defer that
18 to the SIPA portion of the hearing and when we get to the
19 question of the SIPA trustee's subpoena powers. So that's
20 something which will be later this afternoon.

21 MS. DRORI: Thank you, Your Honor.

22 THE COURT: Okay.

23 MS. GRANFIELD: Good morning, Your Honor. Lindsee
24 Granfield of Cleary Gottlieb Steen & Hamilton --

25 THE COURT: It's actually good afternoon.

1 MS. GRANFIELD: Oh, afternoon. Sorry. The
2 afternoon.

3 THE COURT: We started out this morning but it's now
4 1 p.m.

5 MS. GRANFIELD: Cleary Gottlieb Steen & Hamilton LLP
6 on behalf of Barclays Capital. I would like to propose a way
7 of proceeding because there's an issue -- Boies Schiller filed
8 a response to the Disney motion because Cleary Gottlieb has
9 conflict with Disney. I will not be speaking on the scope
10 issues. And so, I'd just like permission, if it's acceptable
11 to Your Honor, to take two minutes on the coordination issue
12 'cause I think that -- and the protocol issue 'cause I think
13 that's a broader kind of non-Disney specific issue.

14 THE COURT: It's your conflict. If you feel
15 comfortable, it's up to you.

16 MS. GRANFIELD: Okay. But then have permission for
17 Mr. Hume to just make a couple of comments on scope.

18 THE COURT: That's fine.

19 MS. GRANFIELD: Thank you very much, Your Honor.
20 Your last issue, Your Honor, the last comment that you made
21 about meet and confer and protocol and coordination -- and this
22 comes up, and it'll come up this afternoon with respect to the
23 trustee, that we're obviously very concerned about
24 coordination. And the specific reason we are is that with
25 respect to the sale, Barclays did come into possession of

1 systems and information that, in many cases, is information
2 that, through the TSA and other avenues, it is giving access to
3 LBHI, to the trustee. And with respect to coordination and a
4 protocol, while it could be done in a few different ways, we
5 don't necessarily have to be involved in every step of a meet
6 and confer. But I'd like to suggest that want to avoid having
7 big cost issues relating to parties asking Barclays to do many
8 things in responding to an examiner or responding to other
9 people's request or helping other people respond that will come
10 in because it's under the TSA and other issues. It has the
11 ability to ask for its cost to be reimbursed. And that we also
12 avoid any issues where the examiner is asking one party, LBHI,
13 the LBI estate, for information. And instead of going to those
14 parties to ask for it, it kind of just comes to Barclays.
15 Barclays has to obviously involve those parties because it's
16 really their information. And so it's just an aspect of
17 coordination that makes us believe it probably does make sense
18 to have Barclays be part of that meet and confer. But we will
19 obviously leave it to the parties and Your Honor. And we would
20 assume that any protocol that comes out of that will come
21 before Your Honor and there'll be a chance for people to look
22 at it and that it be only approved after notice and hearing.

23 Those are just the preliminary comments, Your Honor.

24 THE COURT: Okay. I understand those comments. I
25 have an immediate reaction which is if the parties to the

1 proposed meet and confer believe it would be efficient to have
2 Barclays in the room for some or all or none of the proposed
3 meeting, I'm not going to order it because I don't think that
4 Barclays is directly involved in the question of scope. What
5 you're really doing is putting everybody on notice that
6 Barclays, to the extent it is inconvenienced or to the extent
7 that there is a related consequential expense, is reserving its
8 right on the question. And so you're proposing that maybe it's
9 just as well to head off this issue with a pass.

10 MS. GRANFIELD: I agree with those comments, Your
11 Honor --

12 THE COURT: Okay.

13 MS. GRANFIELD: -- in terms of why I made them.

14 THE COURT: I understand your point.

15 MS. GRANFIELD: Very good. Let me just yield the
16 podium for two minutes then to Mr. Hume.

17 MR. HUME: Thank you, Your Honor. Hamish Hume from
18 Boies, Schiller & Flexner also for Barclays. Your Honor, I
19 think we just have a couple of related points on scope.
20 Nothing major because on most of the issues we don't take a
21 position. But on a couple, we do want to raise that it's
22 stemmed from our original objection to the original Disney
23 motion.

24 To the extent, Your Honor, there's been back and
25 forth on whether the examiner should be assessing claims or

1 developing claims or investigating claims as opposed to facts
2 that may underlie claims, how ever that may be resolved, I
3 think Barclays would simply want it to be clear that the claims
4 that may be looked at would be the claims of the estate for the
5 benefit of all of the estate and all creditors and not -- that
6 the examiner not be allowed to be used to -- with any topic to
7 be used to develop, as Mr. Miller, I think, correctly said, the
8 parochial claims of one or two creditors who may be trying to
9 investigate claims against Barclays. And we certainly did
10 interpret the original motion by Disney to be in part an effort
11 to do that which we do object to and did object to as
12 inappropriate. It's not an appropriate use of the resources
13 and it is at odds with the sale order which make clear that
14 there is no successor liability and that we acquired the assets
15 free and clear.

16 THE COURT: I understand the point you're making but
17 I disagree with the fundamental premise of the point because I
18 believe that what Walt Disney has asserted -- and,
19 incidentally, this stems back to the evening of September 19
20 when there was considerable discussion on this point and what
21 counsel, in a separate matter, on behalf of the Bank of New
22 York Mellon as indenture trustee has asserted with respect to a
23 different Lehman affiliate -- is that claims aren't being made
24 on behalf of individual creditors as much claims are being made
25 that the, at least in the case of Disney, that the examiner

1 should be free on an estate by estate basis to investigate.
2 Hence, the discussion about whether we need fifteen or nineteen
3 or how ever many separate examiners might be needed to pursue
4 the rights of estates that have separate creditor
5 constituencies. So I'm understanding the argument you're
6 making. I'm simply distinguishing it because I'm not sure that
7 that's what Disney said.

8 MR. HUME: Hopefully, if the argument's in apposite
9 then the concern's not there. I'm simply expressing the
10 concern -- we did receive a letter right before that motion
11 asserting successor liability claims which we think are
12 meritless. And then we see an examiner motion seeking to
13 develop facts that appear to us to be relevant to those claims.
14 And we don't --

15 THE COURT: It may be that it's right to conflate the
16 two and it may be that it's not.

17 MR. HUME: I think, hopefully after today, it is not
18 and that, if I understood Mr. Bienenstock correctly, he said
19 that he was okay with the -- he was no longer pressing the
20 scope as pushed in his original motion but was consenting to
21 what the debtors have proposed. And if that's true then
22 presumably it does not involve an attempt to develop claims
23 that are at odds with the sale order which we think would both
24 be inappropriate and a waste of resources.

25 We would maybe ask that the order make clear,

1 whatever order there is, that it's obviously not intended to
2 obviously amend the sale order or allow for a collateral attack
3 on the sale order.

4 THE COURT: I would personally resist any such
5 language in the order. I believe that the examiner motion is
6 free standing, the sale order says what it says and is,
7 incidentally, on appeal. And as far as I'm concerned, we're
8 dealing only with a matter which is presently before the Court
9 which is the examiner motion. And I would strike out from any
10 proposed order language that would seek to put a ring fence
11 around an order that has already been entered and that is
12 subject to appeal.

13 MR. HUME: Your Honor, the only other comment which
14 is related is that to the extent the examiner is being asked --
15 well, there is a request in one of the bullet points, the sixth
16 bullet point, to investigate whether assets of LBHI
17 subsidiaries, LBCC or other LBHI subsidiaries, were transferred
18 to Barclays Capital and whether that could create any claims.
19 Again, we think that request -- there's no basis for it,
20 actually. I think both the debtors and the creditors'
21 committee agree that there's no basis for asserting that there
22 may be assets of these subsidiaries that were transferred. The
23 sale order is clear that those assets were not what was being
24 transferred. The agreement is clear. Again, we would submit
25 that it is not an appropriate topic for investigation.

1 THE COURT: Let me ask you a question just
2 hypothetically. Assume for a moment you have an absolutely
3 clear sale order and absolutely clear representations that were
4 made on the record that led to the sale order concerning what
5 assets were being transferred pursuant to that order but that,
6 in practice, either mistakes were made or through inadvertence
7 or maybe because it was deliberately, I have no idea -- let's
8 just say, it doesn't even have to be in this case, that assets
9 were misappropriated under the guise of a sale order. Are you
10 suggesting that an examiner would have no ability to recover
11 misappropriated assets that were transferred either by mistake
12 or by design under the apparent color of law? You're not
13 saying that?

14 MR. HUME: No, Your Honor, I'm not. But I am saying,
15 I'm agreeing with the debtors and the creditors -- certainly
16 the creditors' committee that, in the first instance, that
17 would be something presumably that the debtors would themselves
18 look at or raise -- if there was a question to be raised that
19 they would raise it. Or the creditors' committee.

20 THE COURT: Well, they've been pretty busy. They've
21 been doing a lot. And it may be that the sale to Barclays
22 having closed that in the compartmentalized world, they moved
23 on to problem 2 and 5 and 12 and 25 or whatever the number of
24 problems that they were dealing more or less simultaneously.
25 And so, while I hear you, I think that one of the purposes to

1 be served by the advent of an examiner which is salutary is
2 that someone with no present history or involvement in this
3 massive transaction has a chance to come in for purposes of not
4 only fulfilling the statutory mandate but for purposes of doing
5 something that I think is very beneficial in this case, now and
6 in the future. Walt Disney has used the term "sunshine". I'm
7 going to adopt it.

8 The purposes to be served by the examiner include
9 giving everybody involved in this case a heightened sense of
10 confidence that what happened pre-petition and immediately
11 post-petition is something that we can all comfortably rely on
12 for purposes of planning the future of this bankruptcy case.
13 And so while terms like "transparency" have been used so
14 frequently as to take on an almost hackneyed tone, it
15 represents perhaps the most singularly important feature of
16 ongoing case stability which is confidence and trust that the
17 information that we all assume to be true in fact is true.

18 For that reason, I resist your notion that Barclays
19 is entitled to some special immunity by virtue of the sale
20 order. You have what rights exist under that sale order. But
21 the examiner is absolutely free in his or her discretion to
22 make sure that what was done in a hurry was done correctly.

23 MR. HUME: I understand, Your Honor. We understand.
24 Simply, there have been suggestions made which we think are
25 totally unfounded and we felt the need to reply.

1 THE COURT: I understand you're protecting the record
2 on behalf of the client and you've done.

3 MR. HUME: And as a matter of emphasis to the
4 examiner that it not be suggested to it that there's a reason
5 to believe that there are -- that the transaction was different
6 than it was planned to be and stated to be.

7 THE COURT: But the examiner will have an opportunity
8 to confirm that based upon whatever investigation the examiner
9 deems appropriate.

10 MR. HUME: Thank you, Your Honor.

11 THE COURT: Thank you. The creditors' committee has
12 been, I guess, waiting for this opportunity to back cleanup.
13 And as soon as you're done, we can take a lunch break.

14 MR. FLECK: Your Honor, Evan Fleck of Milbank Tweed
15 on behalf of the creditors' committee. Your Honor, we have
16 been listening attentively to the Court's comments and the
17 comments of the various parties that responded to the trustee
18 motion, the examiner motion. We would request, however, at
19 this point, because we see that there may be areas in which we
20 have reached even further agreement. We want to be responsive
21 to the Court's comments. That if we could take a brief bit of
22 time now to confer among ourselves to see where that agreement
23 exists, we would appreciate that or, alternatively, following
24 the lunch break.

25 THE COURT: It's now a quarter past 1 and we've been

1 at this since about 10:05 a.m. without a break. And I think
2 that if you believe a break is something that would be useful
3 to the process of achieving consensus, that's cause enough to
4 take a break. But I also think that biology suggests that it's
5 time for us all to take a longer break than that. And I'm
6 going to suggest that we break now and that we return at 2:30.

7 MR. FLECK: Very well. Thank you, Your Honor.

8 THE COURT: We're adjourned.

9 (Recess from 1:15 p.m. until 2:32 p.m.)
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C E R T I F I C A T I O N

I, Lisa Bar-Leib, certify that the foregoing transcript is a
true and accurate record of the proceedings.

LISA BAR-LEIB

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Date: January 15, 2009